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TIN: 13-3297197

Form **990**

Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to <u>www.irs.gov/Form990</u> for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

A F	or the	e 2019 calendar year, or tax year beginning 07-01-2018 , and ending 06	-30-2019				
B Che	ck if ap	oplicable: C Name of organization The New School			D Employ	er identif	ication number
		change			13-3297	7197	
_	me cha	Doing huginess as					
	tial ret	urn Johns Business as viteminated					
_		return Number and street (or P.O. box if mail is not delivered to street address) Room,	/suite		E Telephon	e number	
		on pending 66 West 12th Street			(212) 2	29-1323	
		City or town, state or province, country, and ZIP or foreign postal code			,		
		New York, NY 10011			G Gross re	ceipts \$ 8	68,938,959
		F Name and address of principal officer:	H(a)	Is this	a group re	turn for	
		DAVID VAN ZANDT			dinates?		□Yes ✓No
		66 West 12th Street New York, NY 10011	H(b)	Are al	subordinat	es	☐ Yes ☐No
I Tax	-exem	npt status:		includ		ist (see	instructions)
1 W	aheit.	e: WWW.NEWSCHOOL.EDU	H(c)		exemption	•	,
J 44.	EDSIL	www.newschool.ebo		O. Gup	CACATA PEROT		
K Forn	n of or	ganization: ✓ Corporation ☐ Trust ☐ Association ☐ Other ►	L Year o	of forma	tion: 1919	M State	of legal domicile: NY
Pa	rt I	Summary				<u> </u>	
	1 B	Briefly describe the organization's mission or most significant activities:					
en en		'HE NEW SCHOOL'S MISSION IS TO PREPARE OUR STUDENTS TO UNDERSTAND, (CHANGING SOCIETY, AND THUS MAKE THE WORLD A BETTER AND MORE JUST PL		TE TO,	AND SUCC	EED IN A	A RAPIDLY
ě	-	SINNOING SOCIETI, AND THOS HAKE THE WORLD A DEFIEL AND HOLE SOST FE	ACL.				
Ē	-						
Governance	_						
Ğ		Check this box $ ightharpoonup \square$ Number of voting members of the governing body (Part VI, line 1a)				3	37
*8		Number of independent voting members of the governing body (Part VI, line 1b)		• •		4	36
Activities		Total number of individuals employed in calendar year 2018 (Part V, line 2a)		•	•	5	7,681
M		Total number of volunteers (estimate if necessary)		•	•	6	123
Ac		, , , , , , , , , , , , , , , , , , , ,			•	7a	0
		Total unrelated business revenue from Part VIII, column (C), line 12				7a 7b	
	D	Net unrelated business taxable income from Form 990-T, line 34	· · · ·		V	/B	-110,528
		Contributions and supplie (Part VIII line 11)		Pri	or Year	210	Current Year
3		Contributions and grants (Part VIII, line 1h)			36,697,2	-	36,684,403
Revenue		Program service revenue (Part VIII, line 2g)			469,858,2	-	503,893,460
ã		Investment income (Part VIII, column (A), lines 3, 4, and 7d)			4,496,4		3,643,193
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			18,957,8		18,617,363
		Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)			530,009,6		562,838,419
	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)			123,353,8	355	136,315,206
	14	Benefits paid to or for members (Part IX, column (A), line 4)				0	С
88	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10))		247,702,4	144	259,124,692
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)				0	C
ě	ь	Total fundraising expenses (Part IX, column (D), line 25) 3,849,284					
Ω	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)			169,897,5	527	163,551,487
	18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)			540,953,8	326	558,991,385
	19	Revenue less expenses. Subtract line 18 from line 12			-10,944,1	169	3,847,034
e G			Beg	inning	of Current Y	ear	End of Year
Net Assets or Fund Balances							
Bal	20	Total assets (Part X, line 16)			1,243,478,7	751	1,261,758,123
ot A	21	Total liabilities (Part X, line 26)			691,676,9) 66	683,214,117
ŽΞ	22	Net assets or fund balances. Subtract line 21 from line 20			551,801,7	785	578,544,006

Firm's address 175 Powder Forest Drive Simsbury, CT 060897902 May the IRS discuss this return with the preparer shown above? (see instructions)	PTIN P01231300	
Sign Here STEPHEN STABILE VP & TREASURER Type or print name and title	P01231300	
Here STEPHEN STABILE VP & TREASURER Type or print name and title Preparer's signature Date Check if self-employed Firm's name CROWE LLP Firm's address T75 Powder Forest Drive Simsbury, CT 060897902 Phone no. (860 Simsbury, CT 060897902 Page 2 Page 2 Page 2 Page 2 Page 2 Page 1 Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Statement of Program Service Accomplishment Can Date	P01231300	
Print/Type preparer's name Preparer Use Only Firm's name CROWE LLP Firm's name CROWE LLP Firm's address 175 Powder Forest Drive Simsbury, CT 060897902 May the IRS discuss this return with the preparer shown above? (see instructions) For Paperwork Reduction Act Notice, see the separate instructions. Cat. No. 11282Y Page 2 Form 990 (2018) Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: THE NEW SCHOOL WAS BORN OUT OF A COMMITMENT TO ACADEMIC FREEDOM, TOLERANCE, AND EXPERIMENTATION SHAPED BY THE QUALITIES THAT HAVE DEFINED OUR PAST: (CONTINUED ON SCHEDULE O)	P01231300	
Preparer Use Only Firm's name CROWE LLP Firm's address 175 Powder Forest Drive	P01231300	
Paid		
Firm's address 175 Powder Forest Drive Simsbury, CT 060897902 May the IRS discuss this return with the preparer shown above? (see instructions)		
May the IRS discuss this return with the preparer shown above? (see instructions)	5-0921680	
May the IRS discuss this return with the preparer shown above? (see instructions)) 678-9200	
For Paperwork Reduction Act Notice, see the separate instructions. Page 2 Form 990 (2018) Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III		
Page 2 Form 990 (2018) Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	. Yes 🗆 No	
Form 990 (2018) Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	Form 990 (2018	
Form 990 (2018) Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III		
Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III		
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Check if Schedule O contains a response or note to any line in this Part III	raye	
Briefly describe the organization's mission: THE NEW SCHOOL WAS BORN OUT OF A COMMITMENT TO ACADEMIC FREEDOM, TOLERANCE, AND EXPERIMENTATION SHAPED BY THE QUALITIES THAT HAVE DEFINED OUR PAST: (CONTINUED ON SCHEDULE O)		
SHAPED BY THE QUALITIES THAT HAVE DEFINED OUR PAST: (CONTINUED ON SCHEDULE O)		
	i. OUR FUTURE WILL BE	
2 Did the organization undertake any significant program services during the year which were not listed on		
the prior Form 990 or 990-EZ?	🗆 Yes 💟 No	
If "Yes," describe these new services on Schedule O.		
Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other		
and revenue, it any, for each program service reported.		
4a (Code:) (Expenses \$ 173,430,084 including grants of \$ 0) (Revenue \$	455,879,426)	
NON-DEGREE STUDENTS. THE UNIVERSITY'S RESEARCH AND PUBLIC SERVICE ACTIVITIES ENABLE FACULTY TO EXPLORE NEW AI	REAS OF EDUCATION, LEARNING	
AND KNOWLEDGE AND PROVIDES NON-INSTRUCTIONAL SERVICES TO INDIVIDUALS AND GROUPS EXTERNAL TO THE UNIVERSIT	ί. 	
4b (Code:) (Expenses \$ 136.315.206 including grants of \$ 136.315.206.) (Revenue \$	0)	
SCHOLARSHIP AND FINANCIAL AID: THE NEW SCHOOL SEEKS TO MAKE ITS EDUCATION AS AFFORDABLE AS POSSIBLE BY OFFER	ING FINANCIAL SUPPORT TO	
	OANS, OR WORK STUDY	
4c (Code:) (Expenses \$ 118,986,786 including grants of \$ 0) (Revenue \$	0)	
MISSIONS OF INSTRUCTION, RESEARCH AND PUBLIC SERVICE. STUDENT SERVICES PROVIDE VARIOUS SERVICES TO STUDENTS	, WHICH CONTRIBUTE TO THE	
	IDE THE CONTEXT OF THE	
	50,976,569)	
AUXILIARY REVENUE FOR DORMITORIES, DINING SERVICES, AND HEALTH SERVICES.		
Ad Other program and (Describe in Cohedula O.)		
4d Other program services (Describe in Schedule O.) (Expenses \$ 51,928,045 including grants of \$) (Revenue \$		
4e Total program service expenses 480,660,121	50 976 569)	
	50,976,569)	
	50,976,569) Form 990 (2018	
——————————————————————————————————————	· · · ·	
Form 990 (2018)	· · · ·	

Part IV Checklist of Required Schedules

Page 3

				.,,
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A \odot	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> 2	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If</i> "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
			orm QQ	(2010)

Part IV Checklist of Required Schedules (continued)

			Yes	No						
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes							
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes							
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No						
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No						
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No						
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No						
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No						
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II									
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No						
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):									
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No						
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,	28b	Yes	110						
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No						
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M **	29	Yes							
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes							
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No						
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No						
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No						
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes							
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes							
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes							
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No						
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No						
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes							
Pa	statements Regarding Other IRS Filings and Tax Compliance			_						
	Check if Schedule O contains a response or note to any line in this Part V			<u> </u>						
1-	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 10,867		Yes	No						
та b	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable									
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming									
_	(gambling) winnings to prize winners?	1c	Yes							
		F	orm 99	0 (2018						

2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by											
	this return	2a	7,681									
b	If at least one is reported on line 2a, did the organization file all required federal employ Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see			2b	Yes							
	Did the organization have unrelated business gross income of $$1,000$ or more during the	•		3a	Yes							
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation			3b	Yes							
	At any time during the calendar year, did the organization have an interest in, or a signa financial account in a foreign country (such as a bank account, securities account, or oth			4a	Yes							
b	If "Yes," enter the name of the foreign country: FR , GM											
5a	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Was the organization a party to a prohibited tax shelter transaction at any time during the			5a		No						
	Did any taxable party notify the organization that it was or is a party to a prohibited tax		<i>'</i>	5b		No						
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c								
6a	Does the organization have annual gross receipts that are normally greater than \$100,00 solicit any contributions that were not tax deductible as charitable contributions?	00, and	d did the organization	6a		No						
b	b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?											
7	Organizations that may receive deductible contributions under section 170(c).											
а	Did the organization receive a payment in excess of \$75 made partly as a contribution a provided to the payor?	nd par •	tly for goods and services • •	7a	Yes							
b	If "Yes," did the organization notify the donor of the value of the goods or services provided by the services provided	ded?		7b	Yes							
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property form 8282?	or whic	ch it was required to file	7c	Yes							
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d										
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a person	onal be	enefit contract?	7e		No						
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal	benef	it contract?	7f		No						
g	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?											
h	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?											
8	8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?											
9a	Did the sponsoring organization make any taxable distributions under section 4966? .			9a								
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related	perso	n?	9b								
10	Section 501(c)(7) organizations. Enter:											
а	Initiation fees and capital contributions included on Part VIII, line 12	10a										
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b										
11	Section 501(c)(12) organizations. Enter:											
а	Gross income from members or shareholders	11a										
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b										
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 9	90 in li	eu of Form 1041?	12a								
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b										
13	Section 501(c)(29) qualified nonprofit health insurance issuers.											
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Sci	hedule	0.	13a								
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b										
С	Enter the amount of reserves on hand	13c										
14a	4a Did the organization receive any payments for indoor tanning services during the tax year?											
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation	n in Sc	hedule O	14b								
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Sch	nedule	N	15		No						
16	Is the organization an educational institution subject to the section 4968 excise tax on n If "Yes," complete Form 4720, Schedule O	et inve	estment income?	16		No						

Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	•	onse to	lines <a>
Se	ction A. Governing Body and Management	•	•	
	octon 7.1 Governing Dou'y and Franciscone	Ī	Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 37			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 36			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	e.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	<u> </u>
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			-
17	List the States with which a copy of this Form 990 is required to be filed NY			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
19	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.			

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Form **990** (2018)

	Page 7		
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orm 990 (2	2018)	Pa	age 7
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors		
	Check if Schedule O contains a response or note to any line in this Part VII		
C	A Office Birth Tollar K. Forder and History Comment of Forder and		

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization (A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	Position on is limited in the limite	n (do ne bo	(C) not x, u n off or/ti	che nles icer	eck moss s pers	ore son	(D) Reportable compensation from the organization (W- 2/1099-MISC)	Reportable compensation from related organizations (W- 2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
(1) DAVID VAN ZANDT PRESIDENT		Х		х				892,099	0	589,390
(2) JOSEPH R GROMEK CHAIR	1.0	х		х				0	0	0
(3) FRANCI J BLASSBERG VICE CHAIR	1.0	Х		х				0	0	0
(4) SUSAN L FOOTE VICE CHAIR	1.0	х		х				0	0	0
(5) ELLIOT STEIN VICE CHAIR	1.0	Х		х				0	0	0
(6) SYED AHAD ALI TRUSTEE UNTIL 5/10/19	1.0	х						0	0	0
(7) DOMINIQUE BLUHDORN TRUSTEE	1.0	х						0	0	0
(8) CHRISTOPHER J CASTANO TRUSTEE	1.0	х						0	0	0
(9) JANE DEFLORIO TRUSTEE	1.0	х						0	0	0
(10) BETH RUDIN DEWOODY TRUSTEE	1.0	х						0	0	0
(11) HENRY H ARNHOLD	1.0	v						0	n	0

TRUSTEE UNTIL 8/23/18		^			U	V	· ·
(12) ARNOLD H ARONSON	1.0	Х				0	0
TRUSTEE		^			0	0	U
(13) STEVEN H BLOOM	1.0						
TRUSTEE		Х			0	0	0
(14) DOUGLAS D DURST	1.0						
TRUSTEE		Х			0	0	0
(15) JEFFREY GURAL	1.0						
TRUSTEE		Х			0	0	0
(16) SUSAN U HALPERN	1.0						
TRUSTEE		Х			U		0
(17) WILLIAM E HAVEMEYER	1.0						
TRUSTEE		Х			0		0

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	Average hours per week (list any hours for related organizations below dotted line) (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) Individual trustee (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) Individual trustee (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) Individual trustee							(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(18) FRED A DUST	1.0	Х						0	0	0
TRUSTEE									_	
(19) MICHAEL E GELLERT	1.0	хх						0	0	0
TRUSTEE (20) NANCYE GREEN										
TRUSTEE	1.0	x						0	0	0
(21) ROBERT F HOERLE	1.0								_	_
TRUSTEE		X						0	0	0
(22) BEVIS LONGSTRETH	1.0									
TRUSTEE		×						0	0	0
(23) ANTHONY J MANNARINO	1.0	×						0	0	0
TRUSTEE (24) DAVID E MCCLEAN	1.0	Х						0	0	0
TRUSTEE		···· ^						U	0	U
(25) SHEILA C JOHNSON	1.0	V						0	0	0
TRUSTEE		X								
(26) MICHAEL J JOHNSTON	1.0	х						0	0	0
TRUSTEE (27) ALEXANDER JUTICOMITY										
(27) ALEXANDER JUTKOWITZ	1.0	х						0	0	0
TRUSTEE										
(28) DANIEL T MOTULSKY TRUSTEE	1.0	×						0	0	0
(29) LINDA E RAPPAPORT	1.0									
TRUSTEE	1.0	×						0	0	0
(30) DOUGLAS SHULMAN	1.0	х						0	0	0

IKUSTEE UNTIL Z/1Z/19	ı	1	1 1		ı	ĺ	I	1	1
(31) STANLEY P SILVERSTEIN	1.0	V					0	0	0
TRUSTEE		X					U	0	0
(32) MALCOLM B SMITH	1.0	Х					0	0	0
TRUSTEE		···· ^`					,		
(33) KAY UNGER	1.0	Х					0	0	0
TRUSTEE				_	4				
(34) LILIAN SHIAO-YEN WU	1.0	Х					0	0	0
TRUSTEE (35) WILLIAM D ZABEL									
	1.0	X					0	0	0
TRUSTEE (36) JUDITH ZARIN	1.0			-	+				
TRUSTEE UNTIL 8/31/18	1.0	X					0	0	0
(37) ROBERT H MUNDHEIM	1.0				-				
TRUSTEE	1.0	X					0	0	0
(38) CHARLES R PERRIN	1.0								
TRUSTEE		X					0	0	0
(39) TIMOTHY L PORTER	1.0	Х					0	0	0
TRUSTEE		^					Ü	0	
(40) CRAIG BERNECKER	1.0	Х					0	0	0
Trustee							_		
(41) JOSHUA SAPAN	1.0	Х					0	0	0
TRUSTEE (42) JERRY CUTLER									
	40.0			х			281,757	0	62,720
CHIEF HUMAN RESOURCE OFFICER (43) MARK GIBBEL			\vdash	-	+				
, ,	40.0			Х			408,091	0	67,109
CHIEF DEVELOPMENT OFFICER (44) TIM MARSHALL	40.0		\vdash	-	+				
PROVOST	1.0			Х			592,552	0	59,911
(45) ROY MOSKOWITZ	40.0				T				
CHIEF LEGAL OFFICER	40.0			Х			393,084	0	63,954
(46) ANAND PADMANABHAN	40.0			v			207 206	0	42.140
SVP AND CHIEF INFORMATION OFFICER				Х			207,396	0	43,149
(47) MICHELLE RELYEA	40.0			x			249,418	0	59,773
SVP, STUDENT SUCCESS				^			215,110		33,773
(48) DONALD RESNICK	40.0			х			388,232	0	49,965
CHIEF ENROLLMENT AND SUCCESS OFFICER							·		· · · · · · · · · · · · · · · · · · ·
(49) BRYNA MARY SANGER	40.0			х			327,588	0	68,386
SVP, ACADEMIC AFFAIRS (50) OLATOKUMBO SHOBOWALE									
	40.0	<u> </u>		Х			418,864	0	36,553
CHIEF OPERATING OFFICER (51) STEVE STABILE	40.0			+	-				
VP, FINANCE & BUSINESS AND TREASURER	0.0			Х			282,176	0	40,168
(52) MAYA WILEY	40.0			-	1				
SVP, SOCIAL JUSTICE	40.0			Х			259,061	0	37,877
(53) LIA GARTNER	40.0							_	
VP, DESIGN, CONSTRUCTION AND FACILITIES				Х			281,096	0	59,778
(54) ANNE ADRIANCE	40.0			,,			277.004		60.616
CHIEF MARKETING OFFICER				Х			377,084	0	68,616
(55) JOEL TOWERS	40.0				Х		343,337	0	65,992
DEAN					^		J+J,337	0	03,392
(56) MARY WATSON	40.0				Х		309,347	0	33,154
DEAN (FZ) STEPHANIE PROMISE			$\vdash \vdash$	_	4		,-		
(57) STEPHANIE BROWNER	40.0				Х		374,768	0	50,265
DEAN (58) RICHARD KESSLER				+	\dashv				
	40.0				Х		322,701	0	63,350
DEAN (59) WILLIAM MILBERG			\vdash	+	\dashv				
DEAN	40.0				Х		282,070	0	60,178
PLAN	1	J	1 1	I	I		I	1	1

(60) HELEN WUSSOW	40.0				ζ .			250.0	212	0		21,762					
DEAN					`			258,8	512	0	21,						
(61) DEBORAH GIBB	40.0				×			264,3	341	0		37,539					
VP, CORPORATE PARTNERSHIPS (62) MARK CAMPBELL					-		<u> </u>										
	40.0	ļ			X			243,7	707	0		46,299					
VP STRATEGIC ENROLLMENT MANAGEMENT (63) BENJAMIN LEE	40.0					+											
PROFESSOR	40.0				X			340,8	350	0		60,264					
(64) ANNE STOLER	40.0				х			202.1	92	0		25,871					
PROFESSOR					^			302,1	.02	U	23,67.						
(65) CAROL KIM	40.0				×			285,2	287	0		68,043					
VP, STRATEGIC ENROLLMENT MANAGEMENT (66) MICHAEL SCHOBER					-	1	•				•						
	40.0	<u></u>				Х		213,8	864	0		36,668					
1b Sub-Total				<u> </u>	•	I I				┰┖							
c Total from continuation sheets to Pa	art VII , Section A	 A	•	·	•												
d Total (add lines 1b and 1c)					•		8,8	899,764		0	:	1,876,734					
2 Total number of individuals (including of reportable compensation from the			e liste	d abo	ve) wh	o rec	eived mo	re than s	\$100,000								
- Teportable compensation from the	organization = 2										F 1						
	· · · · ·										Yes	No					
3 Did the organization list any former of line 1a? <i>If "Yes," complete Schedule 3</i>			е, ке •			or ni	ignest con	npensate	ed employee on	3	Voc						
4 For any individual listed on line 1a, is			omne	nsatio	n and	othe	r compen	sation fr	om the	3	Yes						
organization and related organizations																	
individual			•		•	•				4	Yes						
5 Did any person listed on line 1a receiv		•			•		_		ndividual for								
services rendered to the organization		ete Scrie	eaure	JIOFS	исп р	erson		• •		5		No					
Section B. Independent Contract Complete this table for your five higher		d indone	ndon	t cont	n ct o r	- +b -+	raccivad	mara th	an #100 000 of can	22222	tion						
from the organization. Report comper										препьс	ition						
Name a	(A) nd business addre	ss						De	(B) escription of services		(C Comper						
Compass Group USA Inc	na basiness adare	33							CTUAL SERVICES			,310,690					
PO Box 91337																	
Chicago, IL 606931337 Qwest Contracting Corp								CONTRAC	CTUAL SERVICES		3	,833,168					
153 W 27th Street												,,					
Suite 502 New York, NY 100016257																	
ESB Electric Corp								CONTRAC	CTUAL SERVICES		2	,060,334					
250 Walton Avenue Ste 2S																	
Bronx, NY 104515416 Degmor Environmental Services LLC								CONTRAC	CTUAL SERVICES		1	,814,705					
142 22nd Street								001111111			-	,01 1,7 00					
Brooklyn, NY 11232																	
One Sixty Over Ninety LLC								CONTRAC	CTUAL SERVICES		1	,676,829					
510 Walnut Street 19th Floor																	
Philadelphia, PA 19106 2 Total number of independent contractors	c (including but	not limi	tod to	thos	lictor	d abov	vo) who r	occived	more than \$100.00	O of							
compensation from the organization		not min	teu tt) tilos	iistet	abo	ve) who i	eceiveu	more than \$100,00	0 01							
										F	orm 99	0 (2018)					
			п	2240 (
			— Р	Page 9													
Form 990 (2018)												Page 9					
Part VIII Statement of Revenue		_		_				_				_					
Check if Schedule O contains	a response or r	note to a	any lir			rt VIII		 B)	(C)		 (D)	<u> </u>					
				Total :	A) evenu	ıe	Relat	ted or	Unrelated		Rever	nue					
								mpt ction	business revenue		excluded k under :						
								enue			512 -						
erated campaigns 1a																	

draising events	1c				
draising events					
	1d				
ernment grants (contributi	ions) 4				
5,484,837	ions) 1e				
ther contributions, gifts, g	grants,				
anu similar amounts not includ above	1f				
29,668,574					
cash contributions include nes 1a - 1f:\$	ed 1,598,380				
Total. Add lines 1a-1f .	 .	36,684,403			
_		Business Code	450,350,196	450,350,196	
2a ITION & FEES		611310	430,330,190	430,330,190	
TITION & FEES X ENTERPRISE REV		611310	48,014,035	48,014,035	
X ENTERPRISE REV		011510	255 224	255 224	
MMERCIAL CONTRACTS		611310	255,391	255,391	
I I		611310	5,273,838	5,273,838	
C OF EDUCATION DEPT		011310			
3 —	_	†			
f All other program serv	vice revenue.		0	0	0
9 Total. Add lines 2a–2f 3 Investment income (incomilar amounts)	cluding dividends, int	▶	2,613,310		
3 Investment income (inc	cluding dividends, int	d proceeds	2,613,310 76,006		
3 Investment income (income similar amounts) 4 Income from investmen 5 Royalties	cluding dividends, int	d proceeds			
3 Investment income (income income) 4 Income from investmen	cluding dividends, int	d proceeds			
3 Investment income (income similar amounts) 4 Income from investmen 5 Royalties	cluding dividends, int	d proceeds			
3 Investment income (incoming similar amounts) 4 Income from investments Royalties	cluding dividends, int nt of tax-exempt bon (i) Real 16,439,092	d proceeds			
3 Investment income (incoming similar amounts) 4 Income from investments Royalties	cluding dividends, int nt of tax-exempt bon (i) Real 16,439,092	d proceeds	76,006		76,0
3 Investment income (incoming similar amounts) 4 Income from investments Royalties	cluding dividends, int nt of tax-exempt bon (i) Real	d proceeds (ii) Personal 0			76,0
3 Investment income (incoming similar amounts) 4 Income from investment 5 Royalties	cluding dividends, int Int of tax-exempt bone (i) Real 16,439,092 16,439,092 (loss) (i) Securities	d proceeds	76,006		76,0
3 Investment income (incoming similar amounts) 4 Income from investment 5 Royalties	cluding dividends, int nt of tax-exempt bon (i) Real	d proceeds (ii) Personal 0	76,006		76,0
3 Investment income (incoming similar amounts) 4 Income from investment 5 Royalties	cluding dividends, int Int of tax-exempt bone (i) Real 16,439,092 16,439,092 (loss) (i) Securities	d proceeds (ii) Personal 0	76,006		76,0
3 Investment income (incoming similar amounts)	cluding dividends, int Int of tax-exempt bone (i) Real 16,439,092 16,439,092 (loss) (i) Securities	d proceeds (ii) Personal 0	76,006		76,0
3 Investment income (incoming similar amounts) 4 Income from investment 5 Royalties	(i) Real 16,439,092 (loss)	d proceeds (ii) Personal 0	76,006		76,0
3 Investment income (incoming similar amounts) 4 Income from investment 5 Royalties	Cluding dividends, int	d proceeds (ii) Personal 0	76,006		16,439,0
3 Investment income (incoming similar amounts)	Cluding dividends, int	d proceeds	76,006 16,439,092		16,439,0
3 Investment income (incoming similar amounts)	(i) Real 16,439,092 16,439,092 (loss) (i) Securities 306,171,123 305,217,246 953,877	d proceeds	76,006 16,439,092		16,439,0
3 Investment income (incoming similar amounts) 4 Income from investment 5 Royalties	(i) Real 16,439,092 16,439,092 (loss) (i) Securities 306,171,123 305,217,246 953,877	d proceeds	76,006 16,439,092		16,439,0
3 Investment income (incoming similar amounts)	(i) Real 16,439,092 16,439,092 (loss) (i) Securities 306,171,123 305,217,246 953,877	d proceeds	76,006 16,439,092		16,439,0
3 Investment income (incominist and income from investments)	(i) Real 16,439,092 (loss) (i) Securities 306,171,123 305,217,246 953,877	(ii) Personal (ii) Other 99,030 883,294	76,006 16,439,092 953,877		76,0 16,439,0 953,8
3 Investment income (incoming similar amounts)	(i) Real 16,439,092 16,439,092 (loss) (i) Securities 306,171,123 305,217,246 953,877	d proceeds	76,006 16,439,092 953,877		76,0 16,439,0 953,8
3 Investment income (incominist and income from investments)	(i) Real 16,439,092 16,439,092 (loss) (i) Securities 306,171,123 305,217,246 953,877	d proceeds	76,006 16,439,092 953,877		2,613,3 76,0 16,439,0 953,8

10a Gross sales of inventory, less returns and allowances					
a					
b Less: cost of goods sold b					
c Net income or (loss) from sales of inven	tory ►				
Miscellaneous Revenue	Business Code				
11a JOURNAL/CONFERENCE FEE	611310	881,054	881,054		
b INDIRECT COST RECOVERY	611310	30,765	30,765		
c COMISSIONS	611310	1,098,609	1,098,609		
COMISSIONS	011310	1,030,003	1,050,005		
d All other revenue		952,107	952,107	0	0
e Total. Add lines 11a-11d		2,962,535			
12 Total revenue. See Instructions	• • • •	562,838,419	506,855,995	0	19,298,021

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Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any Do not include amounts reported on lines 6b,		(B)	(C)	U
7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22	136,315,206	136,315,206		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.				
4 Benefits paid to or for members	0	0		
5 Compensation of current officers, directors, trustees, and key employees	6,534,445	2,999,710	3,177,553	357,182
6 Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	401,440	401,440		
7 Other salaries and wages	185,385,645	159,369,681	23,857,108	2,158,856
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	16,700,976	14,585,552	1,918,952	196,472
9 Other employee benefits	36,531,549	35,043,202	1,039,822	448,525
10 Payroll taxes	13,570,637	11,534,476	1,860,453	175,708
11 Fees for services (non-employees):				
a Management				
b Legal	869,262	270,688	598,574	
c Accounting	181,130		181,130	
d Lobbying	121,609		121,609	
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	8,863,615		8,863,615	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	17,021,882	13,070,733	3,807,048	144,101
12 Advertising and promotion	4,134,195	1,121,345	2,986,580	26,270
13 Office expenses	8,216,286	5,883,301	2,274,609	58,376
14 Information technology	4,930,030	2,107,899	2,792,175	29,956
15 Royalties	549,735	123,861	425,818	56
16 Occupancy	43,968,365	36,343,062	7,551,950	73,353
17 Travel	3,968,993	3,684,963	215,217	68,813
18 Payments of travel or entertainment expenses for any				

federal, state, or local	public officials .	1		1	
19 Conferences, convention	ons, and meetings	618,184	560,829	56,636	719
20 Interest		23,962,413	21,942,198	2,020,215	
21 Payments to affiliates					
22 Depreciation, depletion	n, and amortization	28,919,561	24,079,716	4,839,845	
23 Insurance		1,585,432	61,850	1,523,582	
miscellaneous expense	ze expenses not covered above (List is in line 24e. If line 24e amount 5, column (A) amount, list line 24e O.)				
a Food Service & Cater	ing	6,580,462	6,287,256	195,264	97,942
b Bad Debt- Student A	cct	3,005,270		3,005,270	
c Library		1,958,229	1,949,985	7,280	964
d Indirect Costs		1,121,560	1,121,560		
e All other expenses		2,975,274	1,801,608	1,161,675	11,991
25 Total functional exp	enses. Add lines 1 through 24e	558,991,385	480,660,121	74,481,980	3,849,284
reported in column (B)	this line only if the organization joint costs from a combined and fundraising solicitation.				
Check here if fo	ollowing SOP 98-2 (ASC 958-720).				
					000 (2010)

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Pa	rt X	Balance Sheet					
		Check if Schedule O contains a response or note	to any line in t	this Part IX			\square
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			1,835,828	1	1,581,46
	2	Savings and temporary cash investments		🗀	525,627	2	890,866
	3	Pledges and grants receivable, net			27,926,621	3	35,254,616
	4	Accounts receivable, net		🗀	17,258,165	4	15,091,097
	5	Loans and other receivables from current and for trustees, key employees, and highest compensate Part II of Schedule L	ed employees.	Complete	0	5	(
	6	Loans and other receivables from other disqualific section $4958(f)(1)$), persons described in section contributing employers and sponsoring organization voluntary employees' beneficiary organizations (section 1) part II of Schedule Legislation (section 2).	, and 501(c)(9) s) Complete		6	(
ssets	7	Notes and loans receivable, net		_	244,812	7	258,794
55	8	Inventories for sale or use				8	
•	9	Prepaid expenses and deferred charges			11,099,616	9	13,146,36
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	982,699,864			
	b	Less: accumulated depreciation	10b	238,338,638	755,563,169	10c	744,361,226
	11	Investments—publicly traded securities .			234,751,816	11	227,868,646
	12	Investments—other securities. See Part IV, line 1	1		168,838,303	12	197,788,457
	13	Investments—program-related. See Part IV, line 3	11		2,919,646	13	2,570,909
	14	Intangible assets		[14	
	15	Other assets. See Part IV, line 11			22,515,148	15	22,945,683
	16	Total assets. Add lines 1 through 15 (must equa	l line 34) .	[1,243,478,751	16	1,261,758,123
	17	Accounts payable and accrued expenses			70,682,476	17	73,247,495
	18	Grants payable				18	
	19	Deferred revenue			12,956,474	19	12,921,88
	20	Tax-exempt bond liabilities			606,401,951	20	595,443,37
S	21	Escrow or custodial account liability. Complete Pa	art IV of Schedu	le D		21	
DIIIII	22	Loans and other payables to current and former of key employees, highest compensated employees,					

23 Secured mortpages and notes pavable to unrelated third parties .	e.		persons. Complete Part II of Schedule L	22			0	
Second district including retarral income tax, payables to related third perties, and other inbilities and included on lines 17 - 24). Complete Part X of Schedule D 26 Total ilabilities. Add lines 17 - 24). depth 25 . depth 26 . depth 27 - 24). depth 26 . depth 27 - 24). depth 26 . depth 27 - 24 . depth 27 - 25 . depth 27 - 26 . d		23	Secured mortgages and notes payable to unrelated third parties	23				
20 20 20 20 20 20 20 20		24	Unsecured notes and loans payable to unrelated third parties	24				
26 Cognization state follow SFAS 117 (ASC 958), check here		25	and other liabilities not included on lines 17 - 24).	25		1	,601,360	
Organizations that follow SFAS 117 (ASC 958), check here ▶ □ and 346,493,985 27 381841,588 22 Unrestricted net assets up 129, and lines 33 and 34. 28 Temporarily restricted net assets		26	·	26		683	,214,117	
Page 12 Form 990 (2018) Form 990 (2018	nces		Organizations that follow SFAS 117 (ASC 958), check here ▶ ✓ and complete lines 27 through 29, and lines 33 and 34.				<u> </u>	
Page 12 Form 990 (2018) Form 990 (2018	ala							
Organizations that do not follow SFAS 137 (ASC 958), check here ▶ □ and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds			, , , , , , , , , , , , , , , , , , , ,					
Check Rere P and complete lines 30 through 34. 30 Capital surplus, or land, building or equipment fund 31. 31 Paid-in or capital surplus, or land, building or equipment fund 32. 32 Retained earnings, endowment, accumulated income, or other funds 32. 33 Total net assets or fund balances 551,001,785 33 578,544,006 34 Total liebilities and net assets/fund belances 551,001,785 33 578,544,006 35 Page 12 Part XI Reconcilliation of Net Assets Page 12 Page 12 Page 12 Total revenue (must equal Part VII, Column (A), line 12) 1 562,338,419 1 Total revenue (must equal Part VII, Column (A), line 12) 1 562,338,419 1 Total revenue (must equal Part VI, Column (A), line 25) 2 558,991,385 3 Revenue less expenses. Subtract line 2 from line 1 3 3,847,034 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4 551,801,785 5 Net unrealized gains (losses) on investments 5 23,338,865 6 Donated services and use of facilities 6 7 7 Investment expenses 7 7 8 Prior period adjustments 8 8 9 Other changes in net assets or fund balances (explain in Schedule O) 9 -1,143,676 5 Net unrealized gains (losses) on investments 8 8 9 Other changes in net assets or fund balances (explain in Schedule O) 9 -1,143,676 10 Net assets or fund balances at early of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 578,544,006 10 Net assets or fund balances at early of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 578,544,006 11 Accounting method used to prepare the Form 990: Cash Accrual Other If the organization's financial statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII Check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: 1 Yes; 'check a box below to indicate whether th	nd	29	·	29		110	362,485	
Paid-in or capital surplus, or land, building or equipment fund 31 32 32 32 32 32 32 33	o	30	check here ▶ □ and complete lines 30 through 34.	30				
Total inabilities and net assets/fund balances	ets							
Total inabilities and net assets/fund balances	SS							
Page 12 Form 990 (2018) Page 12 Form 990 (2018) Page 12 Form 990 (2018) Page 12 Total revenue (must equal Part VIII, column (A), line 12) 1 Total revenue (must equal Part VIII, column (A), line 25) 2 Total expenses (must equal Part VIII, column (A), line 25) 3 Revenue (Bess expenses, Subtract line 2 from line 1 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 5 Net unrealized gains (losses) on investments 5 Quality (Bessel of facilities) 6 Donated services and use of facilities 7 Investment expenses 8 Prior period adjustments 8 Prior period adjustments 9 Other changes in net assets or fund balances (explain in Schedule O) 9 1-143,676 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 1 Accounting method used to prepare the Form 990:			554.004.705		-	578	544 006	
Page 12 Page 12 Page 12 Page 12 Page 12	Ne							
Page 12 Form 990 (2018) Page 12 Pert XI Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI 1 Total revenue (must equal Part VIII, column (A), line 12)	7777	34	Total liabilities and net assets/fund balances	34		-		
Part XI Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI 1 Total revenue (must equal Part VIII, column (A), line 12)	Form	1 990					Page 17	
Total revenue (must equal Part VIII, column (A), line 12)			•		-		rage 12	
1 Total evenue (must equal Part VIII, column (A), line 12)	1 0	11 () (1						
2 Total expenses (must equal Part IX, column (A), line 25)			Check it Schedule O Contains a response of note to any line in this Part XI	<u> </u>		• •		
2 Total expenses (must equal Part IX, column (A), line 25)	1	Tota	al revenue (must equal Part VIII, column (A), line 12)	1		562	,838,419	
3 3,847,034 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . 4 551,801,785 5 Net unrealized gains (losses) on investments	2			2				
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))				-				
5 Net unrealized gains (losses) on investments			·					
6 Figure 1 Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII Financial Statements and separate basis, consolidated basis, or both: 1								
7 Investment expenses			• , ,			23,038,863		
Prior period adjustments								
9								
Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII	8		•					
Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII	9		, ,				-143,676	
Check if Schedule O contains a response or note to any line in this Part XII	10	Net		10		578	,544,006	
1 Accounting method used to prepare the Form 990:	Pa	art XII	Financial Statements and Reporting				_	
1 Accounting method used to prepare the Form 990:			Check if Schedule O contains a response or note to any line in this Part XII					
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required						Yes	No	
If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3a Yes b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required		If th Sch	ne organization changed its method of accounting from a prior year or checked "Other," explain in edule O.		20		Na	
separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis If 'Yes,'' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3a Yes b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	26		, , ,	on -	Za		INU	
b Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3a Yes b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required			arate basis, consolidated basis, or both:	on a				
If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3a Yes b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required			Separate basis — Consolidated basis — Both consolidated and separate basis					
consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3a Yes b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	b	Wer	re the organization's financial statements audited by an independent accountant?		2b	Yes		
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3a Yes If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required		If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,						
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3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required				dule O.		. 55		
Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required		-	5 5 ,					
		Aud	it Act and OMB Circular A-133?	-	За	Yes		
	b			irea	3b	Yes		

Additional Data Return to Form

TIN: 13-3297197

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to <u>www.irs.gov/Form990</u> for the latest information.

OMB No. 1545-0047

2018

Open to Public
Inspection

		ne organization					Employer identific	ation number		
ine in	ew Scho	001					13-3297197			
	rt I	Reason for Public					See instructions.			
_	rganiz	ation is not a private four		•	<i>,</i>	, ,				
1		A church, convention of	•							
2	\checkmark	A school described in se	ection 170(b)(1)(A)(ii). (Attach Sch	nedule E (Form	990 or 990-EZ).)	EZ).)			
3		A hospital or a cooperat	ive hospital serv	vice organization desc	ribed in sectio	n 170(b)(1)(A)(iii).			
4		A medical research organame, city, and state:	nization operat	ed in conjunction with	a hospital des	cribed in section :	170(b)(1)(A)(iii). E	nter the hospital's		
5		An organization operate 170(b)(1)(A)(iv). (Co			rsity owned or	operated by a gov	ernmental unit descril	oed in section		
6		A federal, state, or local	government or	tion 170(b)(1)(A	()(v).					
7		An organization that no section 170(b)(1)(A)			s support from	a governmental ι	init or from the genera	al public described in		
8		A community trust desc	ribed in sectior	170(b)(1)(A)(vi).	(Complete Part	: II.)				
9		An agricultural research non-land grant college of						ege or university or a		
10		An organization that no from activities related to investment income and 30, 1975. See section	o its exempt fun unrelated busin	ections—subject to cer ess taxable income (le	tain exceptions	, and (2) no more	than 331/3% of its su	pport from gross		
11		An organization organiz	ed and operated	d exclusively to test fo	r public safety.	See section 509	(a)(4).			
12		An organization organiz more publicly supported in lines 12a through 12d	l organizations (described in section 5	09(a)(1) or s	ection 509(a)(2). See section 509(a	e purposes of one or a)(3). Check the box		
а		Type I. A supporting or organization(s) the pow complete Part IV, Sec	er to regularly a	appoint or elect a majo						
b		Type II. A supporting of management of the sup must complete Part I	porting organiza	ation vested in the sar						
С		Type III functionally supported organization(integrated. A s	supporting organizatio				ted with, its		
d		Type III non-function functionally integrated. instructions). You must	The organizatio	n generally must satis	fy a distributio	n requirement and				
е		Check this box if the orgintegrated, or Type III r	ganization recei	ved a written determir	nation from the		pe I, Type II, Type III	functionally		
f	Enter	the number of supported	d organizations				<u> </u>			
g	(:) N	Provide the following int				rganization listed	(11) Amount of	(nil) Amount of		
	(1)	Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))		rning document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)		
					Yes	No				
			<u> </u>							
Tota				<u>E</u>		T.				
For F	aperv	work Reduction Act No or 990-EZ.	tice, see the I		Cat. No. 112	85F :	Schedule A (Form 9	90 or 990-EZ) 2018		
					J = =					
Sche	dule A	(Form 990 or 990-EZ) 20)18					Page 2		

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and

III. If the organization fails to qualify under the tests listed below, please complete Part III.)

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part

170(b)(1)(A)(ix)

Part II

	COLOLI AL I ADIIC CAPPOIL	1	1				T		
	endar year fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total		
	Gifts, grants, contributions, and								
_	membership fees received. (Do not								
	include any "unusual grant.")								
2	Tax revenues levied for the								
	organization's benefit and either paid to or expended on its behalf								
3	The value of services or facilities								
3	furnished by a governmental unit to								
	the organization without charge								
	Total. Add lines 1 through 3								
5	The portion of total contributions by								
	each person (other than a								
	governmental unit or publicly supported organization) included on								
	line 1 that exceeds 2% of the amount								
	shown on line 11, column (f)								
6	Public support. Subtract line 5 from								
	line 4.								
	ection B. Total Support	•	•			•			
Ca	endar year	(a)2014	(b) 2015	(c)2016	(d) 2017	(e) 2018	(f)Total		
	fiscal year beginning in) Amounts from line 4.		1	1, ,		-	- · · ·		
7	Gross income from interest,								
8	dividends, payments received on								
	securities loans, rents, royalties and								
	income from similar sources								
9	Net income from unrelated business								
	activities, whether or not the								
10	business is regularly carried on Other income. Do not include gain or								
10	loss from the sale of capital assets								
	(Explain in Part VI.)								
11	Total support. Add lines 7 through								
	10 Gross receipts from related activities, 6	ts (see instructi	one)			1421			
	•	-	-			12			
13	First five years. If the Form 990 is fo	r the organizatior	n's first, second,	third, fourth, or f	ifth tax year as a	section 501(c)(3)	organization,		
	check this box and stop here					1	▶ □		
S	ection C. Computation of Public						,		
14	Public support percentage for 2018 (lin	ie 6, column (f) d	livided by line 11	, column (f))		14			
						14			
15	Public support percentage for 2017 Sch	nedule A, Part II,	line 14			15	nis hov		
15	Public support percentage for 2017 Sch 33 1/3% support test—2018. If the	nedule A, Part II, organization did r	line 14 not check the box	on line 13, and	 line 14 is 33 _{1/3} %	15 or more, check th	_		
15 16a	Public support percentage for 2017 Sch 33 1/3% support test—2018. If the of and stop here. The organization qualit	nedule A, Part II, organization did r fies as a publicly :	line 14 not check the box supported organ	on line 13, and zation		or more, check th	▶□		
15 16a	Public support percentage for 2017 Sch 33 1/3% support test—2018. If the and stop here. The organization qualit 33 1/3% support test—2017. If the	nedule A, Part II, organization did r fies as a publicly organization did	line 14 not check the box supported organ not check a box	on line 13, and zation		15 or more, check th 	▶ □ neck this		
15 16a b	Public support percentage for 2017 Sch 33 1/3% support test—2018. If the and stop here. The organization qualit 33 1/3% support test—2017. If the box and stop here. The organization	nedule A, Part II, organization did r fies as a publicly organization did qualifies as a pub	line 14	on line 13, and zation on line 13 or 16a		15 or more, check th	▶ □ neck this		
15 16a b	Public support percentage for 2017 Sch 33 1/3% support test—2018. If the and stop here. The organization qualit 33 1/3% support test—2017. If the box and stop here. The organization 10%-facts-and-circumstances test	nedule A, Part II, organization did r fies as a publicly organization did qualifies as a pub — 2018. If the or	line 14	on line 13, and zation on line 13 or 16a or granization ot check a box on	line 14 is 33 1/3% a, and line 15 is 3	15 or more, check th	▶ □ neck this		
15 16a b	Public support percentage for 2017 Sch 33 1/3% support test—2018. If the and stop here. The organization qualit 33 1/3% support test—2017. If the box and stop here. The organization 10%-facts-and-circumstances test is 10% or more, and if the organization	nedule A, Part II, organization did r fies as a publicly organization did qualifies as a publicly. The orn meets the "facts"	line 14	on line 13, and zation	line 14 is 33 1/3%	15 or more, check th	▶ □ neck this		
15 16a b	Public support percentage for 2017 Sch 33 1/3% support test—2018. If the and stop here. The organization qualit 33 1/3% support test—2017. If the box and stop here. The organization 10%-facts-and-circumstances test is 10% or more, and if the organization in Part VI how the organization meets	nedule A, Part II, organization did rifes as a publicly organization did qualifies as a publicly. The orange of the content of the meets the "factsthe "facts-and-ciritation did record or meets the "facts-and-ciritation did record or meets did record or m	line 14	on line 13, and zation on line 13 or 16a or ganization ot check a box on ices" test, check to the organization . The organization .	line 14 is 33 1/3%, a, and line 15 is 3	or more, check the state of the	neck this		
15 16a b	Public support percentage for 2017 Sch 33 1/3% support test—2018. If the and stop here. The organization qualit 33 1/3% support test—2017. If the box and stop here. The organization 10%-facts-and-circumstances test is 10% or more, and if the organization in Part VI how the organization meets organization.	nedule A, Part II, organization did rifes as a publicly organization did qualifies as a put —2018. If the orn meets the "factsthe "facts-and-cir.	line 14	c on line 13, and zation on line 13 or 16a organization	line 14 is 33 1/3%	or more, check the state of the	neck this		
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15 16a b	Public support percentage for 2017 Sch 33 1/3% support test—2018. If the and stop here. The organization qualif 33 1/3% support test—2017. If the box and stop here. The organization 10%-facts-and-circumstances test is 10% or more, and if the organization in Part VI how the organization meets organization	nedule A, Part II, prganization did ries as a publicly organization did qualifies as a put —2018. If the orn meets the "facts at the to ation meets the "ation meets th	line 14	c on line 13, and zation on line 13 or 16a organization	line 14 is 33 1/3%. a, and line 15 is 3 this box and stop on qualifies as a p n line 13, 16a, 16a, or a n line 13, 16a, 16a, or a	or more, check the state of the	neck this		
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4	Tax revenues levied for the organization's benefit and either paid								
5	to or expended on its behalf The value of services or facilities								
	furnished by a governmental unit to the organization without charge								
6	Total. Add lines 1 through 5								
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons								
b	Amounts included on lines 2 and 3 received from other than disqualified								
	persons that exceed the greater of \$5,000 or 1% of the amount on line								
	13 for the year.								
с 8	Add lines 7a and 7b Public support. (Subtract line 7c								
	from line 6.)								
	ection B. Total Support	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(6)	Tatal	
(or 1	fiscal year beginning in) Amounts from line 6	(a) 2014	(B) 2015	(6) 2016	(d) 2017	(e) 2016	(1)	Total	
10a	Gross income from interest,								
	dividends, payments received on securities loans, rents, royalties and								
b	income from similar sources. Unrelated business taxable income								
-	(less section 511 taxes) from								
	businesses acquired after June 30, 1975.								
c 11	Add lines 10a and 10b. Net income from unrelated business								
	activities not included in line 10b, whether or not the business is								
	regularly carried on.								
12	loss from the sale of capital assets								
13	(Explain in Part VI.) Total support. (Add lines 9, 10c,			1					
14	11, and 12.). First five years. If the Form 990 is fo	r the organization	n's first second t	hird fourth or fif	th tax year as a se	ction 501(c)(3)	organ	ization	
14	check this box and stop here								_
Se	ction C. Computation of Public	Support Perce	entage						
	Public support percentage for 2018 (lir	ne 8. column (f) c	dividad by lina 12						
15			-			15			
16	Public support percentage from 2017 S	Schedule A, Part I	III, line 15			16			
16	Public support percentage from 2017 Section D. Computation of Invests Investment income percentage for 201	Schedule A, Part I ment Income 18 (line 10c, colu	Percentage mn (f) divided by	line 13, column (f))	16			
16 Se 17 18	Public support percentage from 2017 Section D. Computation of Invests Investment income percentage from 201 Investment income percentage from 201	ment Income 18 (line 10c, colu 017 Schedule A,	Percentage mn (f) divided by Part III, line 17.	line 13, column (f))	16 17 18	20 17	is not	
16 Se 17 18 19a	Public support percentage from 2017 Section D. Computation of Investor Investment income percentage for 2011 Investment income percentage from 2 331/3% support tests—2018. If the computation is a support tests—2018.	Schedule A, Part I ment Income 18 (line 10c, colu 017 Schedule A, organization did n	Percentage III, line 15 Percentage Imn (f) divided by Part III, line 17 . not check the box	line 13, column (f))	16 17 18 33 1/3%, and li			
16 Se 17 18 19a	Public support percentage from 2017 Section D. Computation of Investor Investment income percentage for 2013 Investment income percentage from 2 331/3% support tests—2018. If the comore than 33 1/3%, check this box and s 33 1/3% support tests—2017. If the	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The organization did	Percentage III, line 15 Percentage Imn (f) divided by Part III, line 17 . Int check the box rganization qualif Inot check a box	v line 13, column (on line 14, and lir ies as a publicly so	f))	16 17 18 33 1/3%, and li ion more than 33 1	▶ /3% aı	nd line	18 is
16 Se 17 18 19a b	Public support percentage from 2017 Section D. Computation of Investration D. Computation of Investration Investment income percentage from 2013 Investment income percentage from 2331/3% support tests—2018. If the comore than 33 1/3%, check this box and support tests—2017. If the not more than 33 1/3%, check this box	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The ore organization did and stop here.	Percentage III, line 15 Percentage Imn (f) divided by Part III, line 17 Inot check the box rganization qualif Inot check a box The organization	on line 14, and ling ies as a publicly so on line 14 or line 14 qualifies as a publicly so on line 14 or line	f))	16 17 18 33 1/3%, and li ion more than 33 1 anization	 /3% aı .	nd line	18 is
16 Se 17 18 19a	Public support percentage from 2017 Section D. Computation of Investor Investment income percentage for 2013 Investment income percentage from 2 331/3% support tests—2018. If the comore than 33 1/3%, check this box and s 33 1/3% support tests—2017. If the	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The ore organization did and stop here.	Percentage III, line 15 Percentage Imn (f) divided by Part III, line 17 Inot check the box rganization qualif Inot check a box The organization	on line 14, and ling ies as a publicly so on line 14 or line 14 qualifies as a publicly so on line 14 or line	f))	16 17 18 33 1/3%, and lition	Þ /3 % a i . Þ	nd line	
16 Se 17 18 19a b	Public support percentage from 2017 Section D. Computation of Investration D. Computation of Investration Investment income percentage from 2013 Investment income percentage from 2331/3% support tests—2018. If the comore than 33 1/3%, check this box and support tests—2017. If the not more than 33 1/3%, check this box	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The ore organization did and stop here.	Percentage III, line 15 Percentage Imn (f) divided by Part III, line 17 Inot check the box rganization qualif Inot check a box The organization	on line 14, and ling ies as a publicly so on line 14 or line 14 qualifies as a publicly so on line 14 or line	f))	16 17 18 33 1/3%, and li ion more than 33 1 anization	Þ /3 % a i . Þ	nd line	
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16 Se 17 18 19a b	Public support percentage from 2017 Section D. Computation of Investration D. Computation of Investration Investment income percentage from 2013 Investment income percentage from 2331/3% support tests—2018. If the comore than 33 1/3%, check this box and support tests—2017. If the not more than 33 1/3%, check this box	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The ore organization did and stop here.	Percentage III, line 15 Percentage Imn (f) divided by Part III, line 17 . not check the box rganization qualif I not check a box The organization a box on line 14,	on line 13, column (f))	16 17 18 33 1/3%, and lition	Þ /3 % a i . Þ	nd line	
16 Se 17 18 19a b	Public support percentage from 2017 Section D. Computation of Investing Investment income percentage for 2013 Investment income percentage from 2 331/3% support tests—2018. If the common than 33 1/3%, check this box and 3 3 1/3% support tests—2017. If the not more than 33 1/3%, check this box Private foundation. If the organization of the private foundation of the private foundation of the private foundation of the private foundation of the private forms of th	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The organization did and stop here. on did not check	Percentage III, line 15 Percentage Imn (f) divided by Part III, line 17 . not check the box rganization qualif I not check a box The organization a box on line 14,	on line 13, column (f))	16 17 18 33 1/3%, and lition	Þ /3 % a i . Þ	nd line DO-EZ)	
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16 Se 17 18 19a b	Public support percentage from 2017 Section D. Computation of Investor Investment income percentage for 201 Investment income percentage from 2 331/3% support tests—2018. If the comore than 33 1/3%, check this box and support tests—2017. If the not more than 33 1/3%, check this box Private foundation. If the organization (Complete only if you checked a Part I, complete Sections A and	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The organization did and stop here. on did not check a a box on line 12 c C. If you checke	Percentage III, line 15 Percentage Imn (f) divided by Part III, line 17 . Inot check the box rganization qualif I not check a box The organization I box on line 14, Page 4	on line 13, column (f))	16 17 18 33 1/3%, and light in the second		nd line DO-EZ)	2018 Page 4
16 Se 17 18 19a b 20	Public support percentage from 2017 Section D. Computation of Investor Investment income percentage for 201 Investment income percentage from 2 331/3% support tests—2018. If the comore than 33 1/3%, check this box and some than 33 1/3%, check this box and some than 33 1/3%, check this box Private foundation. If the organization of the Computation of Supporting Organization (Complete only if you checked as	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The organization did and stop here. on did not check a a box on line 12 c C. If you checke	Percentage III, line 15 Percentage Imn (f) divided by Part III, line 17 . Inot check the box rganization qualif I not check a box The organization I box on line 14, Page 4	on line 13, column (f))	16 17 18 33 1/3%, and light in the second		nd line DO-EZ)	2018 Page 4
16 Se 17 18 19a b 20	Public support percentage from 2017 Section D. Computation of Invests Investment income percentage for 201 Investment income percentage from 2 331/3% support tests—2018. If the common than 33 1/3%, check this box and sections A and Sections A and D, and complete section A. All Supporting Organization	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The or e organization did and stop here. on did not check a box on line 12 c C. If you checke e Part V.) ations	Percentage Imn (f) divided by Part III, line 17 . not check the box rganization qualif I not check a box The organization a box on line 14, Page 4	on line 13, column (f))	16 17 18 33 1/3%, and licition		nd line DO-EZ)	2018 Page 4
16 Se 17 18 19a b 20	Public support percentage from 2017 Section D. Computation of Invests Investment income percentage from 2013 Investment income percentage from 2 331/3% support tests—2018. If the comore than 33 1/3%, check this box and s 33 1/3% support tests—2017. If the not more than 33 1/3%, check this box Private foundation. If the organization (Complete only if you checked a Part I, complete Sections A and Sections A and D, and complete section A. All Supporting Organization Are all of the organization's supported	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The ore organization did and stop here. on did not check a box on line 12 c C. If you checke Part V.) ations	Percentage III, line 15 Percentage Imn (f) divided by Part III, line 17 . Inot check the box rganization qualif I not check a box The organization I box on line 14, Page 4 Of Part I. If you ched 12c of Part I, content in the check in the chec	on line 13, column (f))	16 17 18 33 1/3%, and light in the second		po-EZ)	2018 Page 4 L2b of lete
16 Se 17 18 19a b 20 Schee	Public support percentage from 2017 Section D. Computation of Invests Investment income percentage for 201 Investment income percentage from 2 331/3% support tests—2018. If the common than 33 1/3%, check this box and sections A and Sections A and D, and complete section A. All Supporting Organization	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The ore organization did and stop here. on did not check a box on line 12 c C. If you checke Part V.) ations	Percentage Imn (f) divided by Part III, line 17 . not check the box rganization qualif Inot check a box The organization a box on line 14, Page 4 of Part I. If you ched 12c of Part I, contend to the check in the check is a box on line 14, red by name in the check is a contend to the check in the check in the check is a box on line 14, red by name in the check is a check in the check is a check in the check is a check in the ch	on line 13, column (f))	16 17 18 33 1/3%, and light in the second		po-EZ)	2018 Page 4 L2b of lete
16 Se 17 18 19a b 20 Schee	Public support percentage from 2017 Section D. Computation of Investing Investment income percentage for 2013 Investment income percentage from 2 331/3% support tests—2018. If the common than 33 1/3%, check this box and section 33 1/3% support tests—2017. If the not more than 33 1/3%, check this box Private foundation. If the organization (Complete only if you checked a Part I, complete Sections A and D, and complete sections A and D, and complete section A. All Supporting Organization for the organization is supported of the organization. If the organization is supported if "No," describe in Part VI how the suppose the designation. If historic and Did the organization have any supported.	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The or e organization did and stop here. on did not check a box on line 12 c C. If you checke e Part V.) ations organizations list upported organizat ed organization tile	Percentage Imn (f) divided by Part III, line 17 . not check the box rganization qualif I not check a box The organization a box on line 14, Page 4 of Part I. If you che d 12c of Part I, co	on line 13, column (f))	16 17 18 33 1/3%, and liciton	ou ch	po-EZ)	2018 Page 4 L2b of lete
16 Se 17 18 19a b 20 Sched	Public support percentage from 2017 Section D. Computation of Invests Investment income percentage for 201 Investment income percentage from 2 331/3% support tests—2018. If the common than 33 1/3%, check this box and sections are than 33 1/3%, check this box and sections. If the organization (Complete only if you checked Part I, complete Sections A and D, and complete sections A. All Supporting Organization (Complete only if you checked Part I, complete Sections A and D, and complete sections A. All Supporting Organization (In the organization of the organization. If historic and describe the designation. If historic and	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The or e organization did and stop here. on did not check a box on line 12 c C. If you checke e Part V.) ations organizations list upported organizat ed organization tile	Percentage Imn (f) divided by Part III, line 17 . not check the box rganization qualif I not check a box The organization a box on line 14, Page 4 of Part I. If you che d 12c of Part I, co	on line 13, column (f))	16 17 18 33 1/3%, and liciton	ou che Part I	po-EZ)	2018 Page 4 L2b of lete
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16 Se 17 18 19a b 20 Schee Par	Public support percentage from 2017 Section D. Computation of Investing Investment income percentage for 2013 Investment income percentage from 2 331/3% support tests—2018. If the common than 33 1/3%, check this box and section 33 1/3% support tests—2017. If the not more than 33 1/3%, check this box Private foundation. If the organization (Complete only if you checked a Part I, complete Sections A and Sections A and D, and complete sections A and D, and complete in Part VI how the subscribe the designation. If historic and Did the organization have any supported 509(a)(1) or (2)? If "Yes," explain in Paction in Section 509(a)(1) or (2). Did the organization have a supported below. Did the organization have a supported below.	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The ore organization did and stop here. on did not check a a box on line 12 c C. If you checke e Part V.) ations organizations list upported organization the art VI how the columns supported organization design	Percentage Imn (f) divided by Part III, line 17 . not check the box rganization qualification and box on line 14, Page 4 Of Part I. If you check the box of Part I. If you check the box on line 14, Page 4 Of Part I. If you check the box on line 14, and the line is the line is the line is a seed by name in the lations are designationship, explain. The line is the line is the line is a seed by name in the lations are designationship, explain. The line is t	r line 13, column (f))	16 17 18 33 1/3%, and liciton	ou che Part I	po-EZ)	2018 Page 4 L2b of lete
16 Se 17 18 19a 20 Schee Par 1	Public support percentage from 2017 Section D. Computation of Invests Investment income percentage from 2013 Investment income tests—2018. If the comore than 33 1/3%, check this box and sometiment of the organization of the organization. If the organization of the organization have any supported of the organization have any supported of the organization have a supported of the organization have a supported below.	ment Income 18 (line 10c, colu 017 Schedule A, organization did n stop here. The ore organization did and stop here. on did not check a a box on line 12 c C. If you checke e Part V.) ations organizations list upported organization the art VI how the columns supported organization design	Percentage Imn (f) divided by Part III, line 17 . not check the box rganization qualification and box on line 14, Page 4 Of Part I. If you check the box of Part I. If you check the box on line 14, Page 4 Of Part I. If you check the box on line 14, and the line is the line is the line is a seed by name in the lations are designationship, explain. The line is the line is the line is a seed by name in the lations are designationship, explain. The line is t	r line 13, column (f))	16 17 18 33 1/3%, and liciton	ou che Part I	po-EZ)	2018 Page 4 L2b of lete

c	Did the organization ensure that all support to such organizations was used exclusively for section $170(c)(2)(B)$ purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.			
4-	, ,	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported	-TG		
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections			
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and	70		
	(c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the			
	organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the			
_	organization's organizing document?	5b 5c		
с 6	Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other			
Ū	than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in			
	section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).			
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"	7		
	complete Part I of Schedule L (Form 990 or 990-EZ).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .			
		9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in			
	which the supporting organization also had an interest? If "Yes," provide detail in Part VI.	9с		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations)? If "Yes," answer line 10b below.	10-		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether	10a		
	the organization had excess business holdings).	10b		
	Schedule A (Form 990	or 99	90-EZ)	2018
	Page 5			
	Tage 3			
Sche	dule A (Form 990 or 990-EZ) 2018		F	Page 5
Pai	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11-		
b	A family member of a person described in (a) above?	11a 11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Se	ection B. Type I Supporting Organizations		1	<u> </u>
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such			
	powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit			
	carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization.			
Se	ection C. Type II Supporting Organizations		V	AI -
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of		Yes	No
•	were a majority of the organization's unrectors of trustees during the tax year also a majority of the directors of trustees of	l	I	1

	each of the organization's supported organization(s)? If "No," describe in Part VI how supporting organization was vested in the same persons that controlled or managed to			1				
	3 3	пс зар	ported organization(3).					
Se	ction D. All Type III Supporting Organizations				Yes	No		
1	Did the organization provide to each of its supported organizations, by the last day of tax year, (i) a written notice describing the type and amount of support provided durin Form 990 that was most recently filed as of the date of notification, and (iii) copies of documents in effect on the date of notification, to the extent not previously provided?	ng the the or	prior tax year, (ii) a copy of the	3	103			
				1				
2	Were any of the organization's officers, directors, or trustees either (i) appointed or el							
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).							
3	3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the							
	organization's investment policies and in directing the use of the organization's income year? If "Yes," describe in Part VI the role the organization's supported organizations	e or as	sets at all times during the tax					
	year: 11 Tes, describe in Part V1 the role the organization's supported organizations played in this regard.							
Se	ction E. Type III Functionally-Integrated Supporting Organizations			_				
1	Check the box next to the method that the organization used to satisfy the Integral Pa	art Tes	t during the year (see instruc	tions):				
а	The organization satisfied the Activities Test. Complete line 2 below.							
b	The organization is the parent of each of its supported organizations. Complete	e line :	3 below.					
С	The organization supported a governmental entity. Describe in Part VI how yo	u supp	ported a government entity (see	e instru	ctions)			
2	Activities Test. Answer (a) and (b) below.				Yes	No		
а	Did substantially all of the organization's activities during the tax year directly further supported organization(s) to which the organization was responsive? <i>If "Yes," then in organizations and explain</i> how these activities directly furthered their exempt purp responsive to those supported organizations, and how the organization determined the	Part \	(I identify those supported now the organization was					
	substantially all of its activities.			2a				
b	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.							
3	Parent of Supported Organizations. Answer (a) and (b) below.			2b	+			
	Did the organization have the power to regularly appoint or elect a majority of the offithe supported organizations? <i>Provide details in Part VI</i> .	icers, d	lirectors, or trustees of each of	3a				
b	Did the organization exercise a substantial degree of direction over the policies, progr							
	supported organizations? If "Yes," describe in Part VI. the role played by the organizations	ation ii	n this regard.	3b				
			Schedule A (Form 99	0 or 99	90-EZ)	2018		
	Page 6 ————							
	dule A (Form 990 or 990-EZ) 2018				P	Page 6		
	Type III Non-Functionally Integrated 509(a)(3) Supporting O	_						
1	Check here if the organization satisfied the Integral Part Test as a qualifying tru instructions. All other Type III non-functionally integrated supporting organizations.				:			
	Section A - Adjusted Net Income		(A) Prior Year		rent Yea onal)	r		
	Net short-term capital gain	1		(Opti	Ullai)			
	Recoveries of prior-year distributions	2						
	Other gross income (see instructions)	3						
4	Add lines 1 through 3	4			-			
5	Depreciation and depletion	5						
6	Portion of operating expenses paid or incurred for production or collection of gross	6						
	income or for management, conservation, or maintenance of property held for production of income (see instructions)							
	Other expenses (see instructions)	7						
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8								
	Section B - Minimum Asset Amount	ı	(A) Prior Year		rent Yea onal)	r		
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1						
а	Average monthly value of securities	1a						
ь	Average monthly cash balances	1b						
С	Fair market value of other non-exempt-use assets	1c						

d	Total (add lines 1a, 1b, and 1c)		1d					
е	Discount claimed for blockage or other factors (explain in detail in Part VI):							
2	Acquisition indebtedness applicable to non-exempt use	e assets	2					
3	Subtract line 2 from line 1d		3					
4	Cash deemed held for exempt use. Enter 1-1/2% of linestructions).	4						
5	Net value of non-exempt-use assets (subtract line 4 fr	rom line 3)	5					
6	Multiply line 5 by .035		6					
7	Recoveries of prior-year distributions		7					
8	Minimum Asset Amount (add line 7 to line 6)		8					
	Section C - Distributable Amount				Current Year			
1	Adjusted net income for prior year (from Section A, lir	ne 8, Column A)	1					
2	Enter 85% of line 1		2					
3	Minimum asset amount for prior year (from Section B,	line 8, Column A)	3					
4	Enter greater of line 2 or line 3		4					
5	Income tax imposed in prior year		5					
6	Distributable Amount. Subtract line 5 from line 4, u temporary reduction (see instructions)	nless subject to emergency	6					
7	Check here if the current year is the organization instructions)	n's first as a non-functionally-in	itegrate					
				Schedule A (Form 990 or 990-EZ) 2018			
		——— Page 7 ———						
		rage /						
.					_			
	lule A (Form 990 or 990-EZ) 2018 t V Type III Non-Functionally Integrated	L F00/-)/2) C			Page 7			
Par	tion D - Distributions	1 309(a)(3) Supporting O	ryanı	zations (continue	current Year			
Sec	tion D - Distributions				Current rear			
1 /	Amounts paid to supported organizations to accomplish	exempt purposes						
	Amounts paid to perform activity that directly furthers excess of income from activity	exempt purposes of supported o	organiza	ations, in				
3 A	Administrative expenses paid to accomplish exempt pur	poses of supported organization	าร					
4 /	Amounts paid to acquire exempt-use assets							
5 (Qualified set-aside amounts (prior IRS approval require	d)						
6 (Other distributions (describe in Part VI). See instructio	ns						
7 T	otal annual distributions. Add lines 1 through 6.							
8 [Distributions to attentive supported organizations to whe	ich the organization is responsi	ve (pro	vide				
	Distributable amount for 2018 from Section C, line 6							
10 L	ine 8 amount divided by Line 9 amount							
1	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	Unc	(ii) lerdistributions Pre-2018	(iii) Distributable Amount for 2018			
1 D	istributable amount for 2018 from Section C, line			. 10 2010	Amount for 2010			
6	<u>'</u>							
(reaso	nderdistributions, if any, for years prior to 2018 onable cause required explain in Part VI). See instructions.							
3 E	xcess distributions carryover, if any, to 2018:							
а	From 2013							
<u>b</u>	From 2014							
	From 2015							
	From 2017							
	otal of lines 3a through e							
	Applied to underdistributions of prior years							
	Applied to 2018 distributable amount							
	Carryover from 2013 not applied (see nstructions)							
	j Remainder. Subtract lines 3g, 3h, and 3i from 3f.							
	stributions for 2018 from Section D, line 7:							
\$		l l						

Return Reference		Explanation		
	Facts And Circums	tances Test		
Supplemental Information. Provide the Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, Part IV, Section D, lines 2 and 3; Part IV, Section D, lines 5, 6, and 8; and Part V, Se instructions).	, 9a, 9b, 9c, 11a, 11b, a Section E, lines 1c, 2a, 2	and 11c; Part IV, Section 2b, 3a and 3b; Part V, line	B, lines 1 and 2; Part IV, a 1; Part V, Section B, lin	Section C, line 1; e 1e; Part V
chedule A (Form 990 or 990-EZ) 2018				Page
	Page 8			
e Lacess Holli 2010			Schedule A (Form 99	0 or 990-EZ) (201
d Excess from 2017 e Excess from 2018				
c Excess from 2016				
a Excess from 2014 b Excess from 2015				
Breakdown of line 7:				
Excess distributions carryover to 2019. Add line 3j and 4c.	es			
Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. If the amount is greate than zero, explain in Part VI. See instructions.	er			
Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part See instructions.				
c Remainder. Subtract lines 4a and 4b from 4.				

Additional Data Return to Form

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TIN: 13-3297197

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

OMB No. 1545-0047

2018

Open to Public Inspection

• 8	Section 527 organizations: C	omplete Part I-A only.	ons: Complete Parts I-A and C					
			, Line 4, or Form 990-EZ, Par					,
			68 (election under section 501) rm 5768 (election under section					
f the	e organization answered "\	es" on Form 990, Part IV	/, Line 5 (Proxy Tax) (see sepa	arate instructions)	or Form 990)-EZ	, Part V, line	35c
Prox	xy Tax) (see separate instru Section 501(c)(4), (5), or (6)	uctions), tnen organizations: Complete P	art III.					
Nar	me of the organization		<u></u>	E	mployer ide	ntifi	ication num	ber
The	New School			1	3-3297197			
Par	t I-A Complete if the	organization is exen	npt under section 501(c)			izat	tion.	
1			indirect political campaign acti	vities in Part IV (see	instructions	for o	definition of	
2	Political campaign activity	expenditures (see instructi	ons)		▶	\$		
3	Volunteer hours for politica	l campaign activities (see	instructions)					
Par	t I-B Complete if the	organization is exen	npt under section 501(c)	(3).				
1	Enter the amount of any ex	xcise tax incurred by the o	rganization under section 4955		▶	\$_		
2	•	, -	nization managers under section			\$ <u> </u>		
3	If the organization incurred	d a section 4955 tax, did it	file Form 4720 for this year?				☐ Yes	☐ No
4a	Was a correction made?						☐ Yes	□ No
b	If "Yes," describe in Part IV							
Par	t I-C Complete if the	organization is exen	npt under section 501(c)	, except section	501(c)(3	_		
1	•	. ,	anization for section 527 exemp			\$_		
2			ntributed to other organization			\$		
3	Total exempt function expe	enditures. Add lines 1 and	2. Enter here and on Form 112	0-POL, line 17b	▶	\$_		
4	Did the filing organization f	file Form 1120-POL for the	nis year?				☐ Yes	☐ No
5	organization made paymer of political contributions re	nts. For each organization ceived that were promptly	ion number (EIN) of all section isted, enter the amount paid fr and directly delivered to a sep all space is needed, provide inf	om the filing organi arate political organ	zation's fund	s. Als	so enter the	
(a)	Name	(b) Address	(c) EIN	filing	nount paid fr organization If none, ent -0	's	(e) Amo political cor received and and directly to a separat organization enter	ntributions d promptly delivered te political n. If none,
1								
2								
3								
4								
5								
5								
or P	aperwork Reduction Act Notic	ce, see the instructions for F	orm 990 or 990-EZ.	Cat. No. 50084S	Schedule C	(For	m 990 or 990	-EZ) 2018

Page 2

A	Check if the filing organization belongs to an expenses, and share of excess lobbying	5 . \	in Part IV each a	affiliated group m	ember's name	, address, EII	N,
В	Check if the filing organization checked box A		rovisions apply.				
	Limits on Lobbying (The term "expenditures" means	j Expenditures			a) Filing anization's totals	(b) Affiligroup to	
1a	Total lobbying expenditures to influence public opinio	on (grass roots lobbying)					
b	Total lobbying expenditures to influence a legislative	, , , , , , , , , , , , , , , , , , , ,					
C	Total lobbying expenditures (add lines 1a and 1b) \dots						
d	Other exempt purpose expenditures					<u> </u>	
е	Total exempt purpose expenditures (add lines 1c and	d 1d)				 	
f	Lobbying nontaxable amount. Enter the amount from columns.						
	If the amount on line 1e, column (a) or (b) is:						
	Not over \$500,000	20% of the amount on line					
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the 6	excess over \$500,00	00.			
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the 6	excess over \$1,000,	000.			
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the ex	cess over \$1,500,0	00.			
	Over \$17,000,000	\$1,000,000.					
						_1	
g	Grassroots nontaxable amount (enter 25% of line 1f)				Ī	
h	Subtract line 1g from line 1a. If zero or less, enter -0	O					
i	Subtract line 1f from line 1c. If zero or less, enter -0						
j	If there is an amount other than zero on either line 1 section 4911 tax for this year?					☐ Yes ☐	No
	columns below. See t	he separate instruc enditures During 4-			2f.)		
	Calendar year (or fiscal year	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) To	otal
	beginning in)						
2a	Lobbying nontaxable amount						
b	Lobbying ceiling amount (150% of line 2a, column(e))						
С	Total lobbying expenditures						
d	Grassroots nontaxable amount						
е	Grassroots ceiling amount (150% of line 2d, column (e))						
f	Grassroots lobbying expenditures			Schedule	e C (Form 99	0 or 990-F7	2) 201
				Schedul	(. o. iii))	LL	., _5_
		———— Page 3 -					
Sch	edule C (Form 990 or 990-EZ) 2018						Page :
	Complete if the organization is e Form 5768 (election under secti		on 501(c)(3)	and has NOT	filed		rage
_					(a)	1 (1	b)
	each "Yes" response on lines 1a through 1i below, provity.	ovide in Part IV a detaile	d description of t	he lobbying			ount
1	During the year, did the filing organization attempt including any attempt to influence public opinion or						
	Valuntaava						
a				::>2		No	
b				,		No	
c d						No No	
						No No	
е	rubilcations, or published of broadcast statements:	:	• • • • • • • • • • • • • • • • • • • •		1 I N	40	

		1				
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?	Yes				121,609
j	Total. Add lines 1c through 1i					121,609
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c 501(c)(6).)(5), o	r sect	ion		
	Were substantially all (90% or more) dues received nondeductible by members?		ſ	1	Yes	No
1	, , ,		-	2		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		-	3		
_	Did the organization agree to carry over lobbying and political expenditures from the prior year?				<u> </u>	
Par	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Par answered "Yes."				5U1(C	:)(6)
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
С	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?					
_		4 5				
5_	Taxable amount of lobbying and political expenditures (see instructions)	5				
_	art IV Supplemental Information					
	vide the descriptions required for Part l-A, line 1; Part l-B, line 4; Part l-C, line 5; Part II-A (affiliated group list); tructions), and Part Il-B, line 1. Also, complete this part for any additional information.	Part II-	A, lines	1 and	d 2 (se	e
	Return Reference Explanation					
DESC	edule C, Part II-B, Line 1 DETAILED THE EXPENSES WERE INCURRED FOR THE PURPOSE OF GOVERNMENT RELACING CITY OF NEW YORK, STATE OF NEW YORK, AND FEDERAL GOVERNMENT. LO SUPPORT OF HIGHER EDUCATION ISSUES AND LEGISLATION, AND TO ASSI APPROPRIATIONS AND GRANTS.	BBYING	ACTIVI	TIES		
	Schedule	C (For	m 990	or 9	90EZ)	2018

Additional Data Return to Form

Software ID: 18007697 **Software Version:** 2018v3.1

efile Public Visual Render ObjectId: 202021969349302227 - Submission: 2020-07-14

SCHEDULE D

Department of the Treasury

Internal Revenue Service

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

TIN: 13-3297197 OMB No. 1545-0047

Open to Public Inspection

	me of the organization New School	Emp	loyer identification number
ille	nen School	13-32	297197
Pa	Organizations Maintaining Donor Advised Funds or Other Similar Funds Complete if the organization answered "Yes" on Form 990, Part IV, line 6.	or Acc	ounts.
	(a) Donor advised funds		(b)Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor a organization's property, subject to the organization's exclusive legal control?		unds are the
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds ca charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose private benefit?		
Pa	rt II Conservation Easements. Complete if the organization answered "Yes" on Fo	rm 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization (check all that apply).		
	Preservation of land for public use (e.g., recreation or education)	an histori	cally important land area
	Protection of natural habitat Preservation of a	certified	historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the feasement on the last day of the tax year.	orm of a	conservation Held at the End of the Year
а	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
С	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after $7/25/06$, and not on a historic structure listed in the National Register	2d	
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by tax year \blacksquare	y the org	anization during the
4	Number of states where property subject to conservation easement is located		
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling and enforcement of the conservation easements it holds?	g of viola	tions,
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing	conserva	
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conse	ervation e	easements during the year
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section and section 170(h)(4)(B)(ii)?	170(h)(4	·)(B)(i)
9	In Part XIII, describe how the organization reports conservation easements in its revenue and exp balance sheet, and include, if applicable, the text of the footnote to the organization's financial stathe organization's accounting for conservation easements.		
Par	Organizations Maintaining Collections of Art, Historical Treasures, or Ot Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	ther Sin	nilar Assets.
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue s art, historical treasures, or other similar assets held for public exhibition, education, or research in provide, in Part XIII, the text of the footnote to its financial statements that describes these items	n furthera	
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue state historical treasures, or other similar assets held for public exhibition, education, or research in furt following amounts relating to these items:		
((i) Revenue included on Form 990, Part VIII, line 1		> \$
(i	ii)Assets included in Form 990, Part X		▶ \$
2	If the organization received or held works of art, historical treasures, or other similar assets for fin following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:		
а	Revenue included on Form 990, Part VIII, line 1		> \$
b	Assets included in Form 990, Part X		▶ \$
For I			Schedule D (Form 990) 201

Schedule D (Form 990) 2018 Page 2

Par	t III	Organizations Maintaini	ng Collections o	of Art, Histori	ical Trea	sures, or O	ther Simila	r Assets (con	inued)		
3		the organization's acquisition, a (check all that apply):	ccession, and other	records, check	any of the	following that	are a significa	ant use of its co	lection		
а	~	Public exhibition		d	☐ Loa	an or exchang	e programs				
b	~	Scholarly research		е	✓ Oth	ner <u>Educatior</u>	1				
С		Preservation for future generati	ons								
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.										
5	During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?										
Pai	rt IV	Escrow and Custodial Ar Complete if the organization line 21.		" on Form 990	, Part IV,	line 9, or re	ported an ar	nount on Forn	າ 990,	Part X,	
1a		e organization an agent, trustee, ded on Form 990, Part X?						· 🗆 Yes		lo	
b	If "Ye	es," explain the arrangement in F	Part XIII and comple	ete the following	table:			Amount			
c		ining balance	•	-		. 1	С			_	
d	_	ions during the year				<u> </u>	d				
е	Distri	butions during the year				1	е			_	
f	Endin	g balance				1	f			_	
2a	Did th	ne organization include an amou	nt on Form 990, Par	t X, line 21, for	escrow or	custodial acco	ount liability? .	🗆 Yes		lo	
b		s," explain the arrangement in P	·				•				
	rt V	Endowment Funds. Com		-							
			(a)Curren		rior year	(c)Two years			Four yea	rs back	
1a	Beginn	ing of year balance	. 392	,131,061	368,027,801	322,3	16,121	346,851,500	303,	463,354	
b	Contrib	outions	5	,411,074	10,849,658	10,0	68,161	1,459,200	47,	766,078	
c	Net inv	estment earnings, gains, and lo	sses 17	,938,691	28,772,777	50,7	26,974	-10,875,270	8,	681,438	
d	Grants	or scholarships	12	,391,043	12,261,195	11,3	99,069	10,716,760	7,	825,048	
		expenditures for facilities		022 200	2 257 000	2.6	04.206	1 102 510	_	224 222	
		ograms	3	,833,389	3,257,980	3,6	84,386	4,402,549	5,	234,322	
		strative expenses									
g	End of	year balance	. 399	,256,394	392,131,061	. 368,0	27,801	322,316,121	346,	851,500	
2		de the estimated percentage of t		l balance (line 1	g, column ((a)) held as:					
а		d designated or quasi-endowmen									
b		anent endowment 24.25									
С		orarily restricted endowment	13.77 %	201							
За	-	ercentages on lines 2a, 2b, and here endowment funds not in the	•		t are held :	and administa	rad for the				
Ja		nization by:	e possession or the t	organización cha	t are rielu d	and administe	ieu ioi tile		Yes	No	
	(i) ur	nrelated organizations						3a(i)		No	
		elated organizations						3a(ii))	No	
b		s" on 3a(ii), are the related orga		•				. 3b			
4		ibe in Part XIII the intended use		n's endowment	runas.						
Pai	rt VI	Land, Buildings, and Equal Complete if the organization		" on Form 990	Part IV	line 11a Se	e Form 990	Part X line 1	Ω		
	Descri	ption of property (a) C	ost or other basis (investment)	(b) Cost or other			ulated depreciation		Book valu	ie	
1a	Land				81,107,43	31			8	1,107,431	
	b Buildings										
	c Leasehold improvements 77,677,476 40,247,533 37,429,943										
		nent			55,457,25		33,198,			2,258,542	
					13,634,72		,			3,634,729	
		lines 1a through 1e.(Column (d)	must equal Form 9	90, Part X, colui			. •			4,361,226	
		3 (, , , , , , , , ,	. ,,	. , ,		Schedule D (F			

_____ Page 3 _____

Schedule D (Form 990) 2018 Page **3**

See Form 990, Part X, line 12. (a) Description of security or category (b) Book value (c) Method of valuation: (including name of security) Cost or end-of-year market value (1) Financial derivatives (2) Closely-held equity interests (3) Other . (A) INVESTMENTS - HEDGE FUNDS 152,393,559 F (B) INVESTMENTS - PRIVATE EQUITY 21,893,506 (C) INVESTMENTS - REAL ASSETS F 23,501,392 (D) (E) (F) (G) (H) **Total.** (Column (b) must equal Form 990, Part X, col. (B) line 12.) 197,788,457 **Investments Program Related.** Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) **Total.** (Column (b) must equal Form 990, Part X, col.(B) line 13.) Other Assets. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (b) Book value (a) Description (1) (2) (3) (4) (5) (6) (7) (8) (9) **Total.** (Column (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes FEDERAL STUDENT LOAN ADVANCES 1,601,360 (2)

Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	b	1,601,360
(9)		
(8)		
(7)		
(6)		
(5)		
(4)		
(3)		

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

	Page 4 ——				
	- raye 4				
Sche	dule D (Form 990) 2018				Page 4
Pa	rt XI Reconciliation of Revenue per Audited Financial Stateme			turn	
1	Complete if the organization answered 'Yes' on Form 990, Part Total revenue, gains, and other support per audited financial statements			1	441,218,748
- 2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	•		_	441,210,740
а	Net unrealized gains (losses) on investments	2a	23,038,863		
b	Donated services and use of facilities	2b	.,,		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	-363,007		
e	Add lines 2a through 2d			2e	22,675,856
3	Subtract line 2e from line 1			3	418,542,892
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				, ,
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	8,863,615		
b	Other (Describe in Part XIII.)	4b	135,431,912		
c	Add lines 4a and 4b			4c	144,295,527
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	562,838,419
Par	t XII Reconciliation of Expenses per Audited Financial Statem			eturn.	
	Complete if the organization answered 'Yes' on Form 990, Part			1	
L	Total expenses and losses per audited financial statements			1	414,902,208
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	1,089,644		
е	Add lines 2a through 2d		+	2e	1,089,644
3	Subtract line 2e from line 1			3	413,812,564
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	8,863,615		
b	Other (Describe in Part XIII.)	4b	136,315,206		
С	Add lines 4a and 4b		4	4c	145,178,821
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	558,991,385
	rt XIII Supplemental Information				
	vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 set and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any			/, line 4; Pa	art X, line 2; Part XI,
	Return Reference		Explanation		
	dule D, Part III, Line 1a Collections of art - financial sculptures that are held for items is cataloged, preserve their condition are performed through purchases and continuous designs.	the pued, and by to the contract the contrac	rposes of public exhibitior I cared for, and activities whe he university's curators. T	n, education verifying the he art collen nception, is	n, and research. Each eir existence and ass ection, which was acq s not recognized as a

increases in net assets without donor restrictions.

The mission of The New School art collection, in recognition of its historic commitment to art as a

vehicle for sociopolitical change, is to advance the importance of art as an agent for personal and collective transformation. As a curricular resource for all areas of study, the role of the collection is to conserve interpret and present works of art to the students faculty and greater community

Schedule D, Part III, Line 4 Collections of art -

description of collections

New acquisitions support the vision of the university as an environment for innovative thinking and artistic experimentation. HISTORY OF THE COLLECTION The university's legacy of supporting the freedom of artistic expression began in 1931 with the commissioning of two historically significant mural cycles: Jose Clemente Orozco's A Call for Revolution and Universal Brotherhood, and Thomas Hart Benton's epic America Today. Over the years, the university has hosted a roster of accomplished artists, writers, dancers, designers, historians, social scientists, and philosophers, creating a flourishing laboratory for experimentation and innovation. As an institution that embraced such diverse figures as poet Robert Frost, anthropologist Margaret Meade, art historian Meyer Schapiro, and composer/conceptual artist John Cage, The New School has always stood at the forefront of self-discovery and visionary social, intellectual, and aesthetic experimentation. The New School art collection was established in 1960 with a grant from the Albert A. List Foundation. The collection, grown to approximately 2,039 postwar and contemporary works of art, includes examples in almost all media by some of the most innovative and creative artists of our time. Installed throughout the university campus and transforming the public spaces into lively forums for examining contemporary art, the collection offers students and faculty a rare opportunity to engage with art on a daily basis, making it a distinctive component of their educational experience. The collection has continued its tradition of incorporating site-specific works into its public spaces. Schedule D, Part V, Line 4 Intended uses of endowment The university's endowment is composed of approximately 319 individual funds established for a funds variety of purposes, including scholarships, professorships, faculty development, lectures, and research programs. The endowment consists of both donor restricted endowment funds and funds designated by the board of trustees to function as endowments. Net assets associated with endowment funds, including funds functioning as endowments, are classified and reported based on the existence or absence of donor imposed restrictions. THE UNIVERSITY'S INDIVIDUAL ENDOWMENT FUNDS ARE POOLED FOR INVESTMENT PURPOSES. THE INVESTMENT PORTFOLIO IS MANAGED TO ACHIEVE A PRUDENT LONG TERM RETURN. THE UNIVERSITY RELIES ON A TOTAL RETURN STRATEGY IN WHICH INVESTMENT RETURNS ARE ACHIEVED THROUGH BOTH CAPITAL APPRECIATION (REALIZED AND UNREALIZED) AND CURRENT YIELD (INTEREST AND DIVIDENDS) THE UNIVERSITY TARGETS A DIVERSIFIED ASSET ALLOCATION THAT PLACES A GREATER EMPHASIS ON EQUITY BASED INVESTMENTS TO ACHIEVE ITS LONG TERM RETURN OBJECTIVES WITHIN PRUDENT RISK CONSTRAINTS. THE ENDOWMENT ASSETS ARE INVESTED TO PROVIDE A REAL TOTAL RETURN THAT PRESERVES THE PURCHASING POWER OF THE ENDOWMENT, WHILE GENERATING AN INCOME STREAM TO SUPPORT THE ACADEMIC ACTIVITIES OF THE UNIVERSITY. ACTUAL RETURNS MAY VARY FROM THIS GOAL IN ANY GIVEN YEAR. The university's endowment spending policy is designed to provide a sustainable and predictable flow of funds to support annual operations. The spending policy is intended to balance current spending needs and to preserve the endowment's future purchasing power. The university applies a board specified spending rate to a moving average of endowment investment funds. The purpose of using a moving average is to smooth out any wide fluctuations in the market value. Endowment earnings in excess of the spending rate are added back to the principal of the endowment investments. Prior to fiscal year 2012, the board specified spending rate was 5%. Beginning with fiscal year 2012, the spending rate was reduced to 4% using a "soft landing" approach. The fiscal year 2011 appropriation will be used as the annual appropriation until the investment portfolio increases sufficiently over time to result in an effective 4% spending rate. Thereafter, the 4% spending rate would be applied against the average of the previous 16 quarters' fair value of the endowment portfolio Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote The university is exempt from federal income taxes pursuant to Section 501(c)(3) of the Internal Revenue Code, except for any unrelated business income activities. The university recognizes the effects of income tax positions only if those positions are more likely than not of being sustained. The university evaluates, on an annual basis, the effects of any uncertain tax positions on its consolidated financial statements. As of June 30, 2019 and 2018, the university has not identified or provided for any such positions. Schedule D, Part XI, Line 2(d) Other revenues in audited Other split interest - 13190 Other Post retirement adj of loss - -376197 financial statements not in form 990 Schedule D. Part XI, Line 4(b) Other revenues in form Scholarship expenses - XXX-XX-XXXX special event expenses - -883294 990 not in audited financial statements Schedule D, Part XII, Line 2(d) Other expenses in audited special event expenses - 883294 Loss on uncollectible pledges - 206350 financial statements not in form 990 Schedule D, Part XII, Line 4(b) Other expenses in form Scholarship expenses - XXX-XX-XXXX 990 not in audited financial statements

Schedule D (Form 990) 2018

Additional Data Return to Form

Software ID: 18007697 **Software Version:** 2018v3.1

efile Public Visual Render | ObjectId: 20202196

efile Public Visual Render ObjectId: 202021969349302227 - Submission: 2020-07-14

TIN: 13-3297197 OMB No. 1545-0047

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2018

Open to Public Inspection

Department of the Treasury

Name of the organization The New School

Employer identification number

13-3297197

Pa	rt I	General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.
1	For o	grantmakers. Does the organization maintain records to substantiate the amount of its grants and

☐ Yes ☐ No For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance

Activites per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
Central America and the	0	0	region) Investments		155,804,912
Caribbean					
East Asia and the Pacific	0	30	Program Services	RECRUITING, RESEARCH	297,185
Central America and the Caribbean	0	6	Program Services	RECRUITING, RESEARCH	20,229
Europe (Including Iceland and Greenland)	0		Program Services	RECRUITING, RESEARCH	699,537
Middle East and North Africa	0	3	Program Services	RECRUITING, RESEARCH	17,790
North America (Canada & Mexico only)	0	23	Program Services	RECRUITING, RESEARCH	353,010
South America	0	10	Program Services	RECRUITING, RESEARCH	187,515
South Asia	0	19	Program Services	RECRUITING, RESEARCH	90,749
Sub-Saharan Africa	0	9	Program Services	RECRUITING, RESEARCH	61,254
Sub-total . Total from continuation sheets to Part I .	C	170			157,532,181 0
c Totals (add lines 3a and 3b)	C	170			157,532,181

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50082W

Schedule F (Form 990) 2018

 Page 2	
. age 2	

Schedule F (Form 990) 2018 Page 2 Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part

IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. (b) IRS code (g) Amount of non-cash assistance (h) Description of non-cash assistance (i) Method of valuation (book, FMV, (c) Region (e) Amount of cash grant (a) Name of (d) Purpose of (f) Manner of organization section and EIN (if cash disbursement applicable) appraisal, other)

е	exempt by the IRS, or for	which the grantee	or counsel has	provided a section	s charities by the foreign 501(c)(3) equivalency lett	er		<u> </u>	
								Sche	dule F (Form 990) 2018
					— Page 3 ————				
	dule F (Form 990) 2018								Page 3
Par		t her Assistance t duplicated if addit			ted States. Complete if	the organizat	ion answ	ered "Yes" to Form 9	90, Part IV, line 16.
(a) 1	Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount non-cash assistance		(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
	Ч.							Sched	lule F (Form 990) 2018
					— Page 4 ————				
Sched	dule F (Form 990) 2018						Page 4		
Par	t IV Foreign Forms								
1	Was the organization a U. organization may be requi Instructions for Form 926,	red to file Form 926,	Return by a U.S. 1	ransferor of Property	x year? If "Yes,"the to a Foreign Corporation (see · · · · · · · · · · · · ·	✓ Yes	□No		
2	to separately file Form 35. Gifts, and/or Form 3520-A	20, Annual Return to I I, Annual Information	Report Transactior Return of Foreign	ns with Foreign Trusts Trust With a U.S. Owi	e organization may be require and Receipt of Certain Foreig ner (see Instructions for Form	า	☑ No		
3	Did the organization have may be required to file Fo	an ownership interest	in a foreign corpo Return of U.S. Pe	oration during the tax rsons with Respect to	year? If "Yes," the organization Certain Foreign Corporations.	on _	□No		
4	Was the organization a dir fund during the tax year?	ect or indirect shareh	older of a passive tion may be requir	foreign investment co	mpany or a qualified electing	✓ Yes	□No		
5	Did the organization have may be required to file Fo	an ownership interest rm 8865, Return of U.	in a foreign partr S. Persons with R	ership during the tax espect to Certain Fore	year? If "Yes," the organization ign Partnerships (see	n	_		
6	Did the organization have organization may be requi	any operations in or r	elated to any boyo Form 5713, Intern	cotting countries durin	g the tax year? If "Yes," the t (see Instructions for Form	_	□No		
	5713; don't file with Form	990)			Schedu	☐ Yes	No 2018	-	
						(FUIII 390	,, 2010		
					— Page 5 ————				

method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

ReturnReference	Explanation
hedule F, Part IV, Line 4 PASSIVE FOREIGN	THE SCHOOL IS NOT REQUIRED TO FILE FORM 8621 BECAUSE IT DID NOT MEET THE APPLICABLE FILING REQUIREMENTS.
	•
	Schedule F (Form 990) 2

Additional Data

Software ID: 18007697 **Software Version:** 2018v3.1

efile Public Visual Render

ObjectId: 202021969349302227 - Submission: 2020-07-14

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities or organization answered "Yes" on Form 990, Part IV, lines 17, 18,

TIN: 13-3297197 OMB No. 1545-0047

2018

Department of the Treasury Internal Revenue Service			►Atta	ch to Form	n \$15,000 on Form 990-EZ, I 990 or Form 990-EZ. Instructions and the latest in		., e u.e	Open to Public Inspection
Name of the organization The New School							Employer ide	ntification number
THE NEW SCHOOL							13-3297197	
	_	•	_		answered "Yes" on Fo	rm 990,	Part IV, line 1	7.
_		e not required t						
_	e organizati	ion raised funds th	irough an	•	ollowing activities. Check			
a Mail solicitations		e Solicitation of non-government grants						
b Internet and ema	ail solicitati	solicitations f Solicitation of government grants						
c Phone solicitation	าร	g Special fundraising events						
d In-person solicita	ations							
or key employees lis	ted in Forn	n 990, Part VII) or	entity in	connectio	ridual (including officers, in with professional fund	raising ser	vices?	es 🗆 No
b If "Yes," list the ten to be compensated a				ndraisers)	pursuant to agreements	under wh	nich the fundrais	er is
(i) Name and address of individual or entity (fundraiser)		(iii) Did fundraiser have custody or control of		(iv) Gross receipts from activity	(or ref	nount paid to etained by) iser listed in col. (i)	(vi) Amount paid to (or retained by) organization	
			Yes	No No				
Total				. ▶				
3 List all states in which licensing.	the organi	zation is registere	d or licens	sed to soli	cit contributions or has b	een notifi	ed it is exempt t	rom registration or
For Paperwork Reduction A	ct Notice, s	ee the Instructions	for Form	990 or 990	D-EZ. Cat. No.	50083H	Schedule G	(Form 990 or 990-EZ) 2018
				—— Pa	ige 2 ————			

Schedule G (Form 990 or 990-EZ) 2018

		(a)Event #1	(b) Event #2	(c)Other events	(d)	
		FASHION BENEFIT	DRAMA WEEKEND	0	Total events (add col. (a) through	
le		(event type)	(event type)	(total number)	col. (c))	
Revenue						
Rev	1 Gross receipts	1,605,022	25,000		1,630,022	
	2 Less: Contributions	1,505,992	25,000		1,530,992	
	3 Gross income (line 1 minus line 2)	99,030	0		0 99,030	
Direct Expenses	4 Cash prizes				1	
	5 Noncash prizes					
	6 Rent/facility costs	191,689			191,689	
ber	7 Food and beverages	1,200	10,590		11,790	
£Ω	8 Entertainment	840	,		840	
je	9 Other direct expenses	673,397	5,578		678,975	
Ω	10 Direct expense summary. Add lines 4 t				883,294	
	11 Net income summary. Subtract line 10				-784,264	
Par	t III Gaming. Complete if the organization		s" on Form 990. Part I	V. line 19. or reported	<u> </u>	
	on Form 990-EZ, line 6a.					
Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col.(c))	
Rel	1 Gross revenue					
S					 	
Expenses	2 Cash prizes					
	3 Noncash prizes					
Direct E	4 Rent/facility costs					
ă	5 Other direct expenses					
	5 other direct expenses 1 1 1	☐ Yes %	☐ Yes %	☐ Yes %		
	6 Volunteer labor	□ No	□ No	☐ No		
	7 Direct expense summary. Add lines 2 t	hrough 5 in column (d)				
	8 Net gaming income summary. Subtrac	t line 7 from line 1, colum	n (d)	<u> </u>		
9	Enter the state(s) in which the organization					
a	Is the organization licensed to conduct g				☐ Yes ☐ No	
b	If "No," explain:					
10a	,	censes revoked, suspende	d or terminated during the	e tax year?	☐ Yes ☐ No	
b	If "Yes," explain:					
				Schedule G ((Form 990 or 990-EZ) 2018	
		P	age 3 ————			
Sche	edule G (Form 990 or 990-EZ) 2018				Page 3	
11	Does the organization conduct gaming ac	ctivities with nonmembers	?		· 🗆 Yes 🗆 No	
12	Is the organization a grantor, beneficiary formed to administer charitable gaming?		member of a partnership o			
13	Indicate the percentage of gaming activit				Yes No	
а		The organization's facility				

b	•			[13b] %
14			ne organization's gaming/special events	
	Name			
	Address			
15a	Does the organization have a c	contract with a third party fro	om whom the organization receives gam 	ing
b	If "Yes," enter the amount of g	gaming revenue received by	the organization \bigs\square	and the Yes U No
	amount of gaming revenue ret			
С	If "Yes," enter name and addre	ess of the third party:		
	Name			
	Address			
16	Gaming manager information:			
	Name •			
	Caming manager compensation	on b d		
	Gaming manager compensatio	л 🚩 ֆ		
	Description of services provide	ed ▶		
	☐ Director/officer	Employee	☐ Independent cont	ractor
17	Mandatory distributions:			
а			table distributions from the gaming proc	
b			distributed to other exempt organization	
-	in the organization's own exen	•		
Par			planations required by Part I, line 2 as applicable. Also provide any addi	2b, columns (iii) and (v); and Part itional information. See instructions.
	Return Reference		Explanation	
		•		Schedule G (Form 990 or 990-EZ) 2018
Ac	lditional Data			Return to Form
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Transactions

Schedule L

TIN: 13-3297197

SCHEDULE M (Form 990)

Department of the Treasury Internal Revenue Service

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

▶Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization **Employer identification number** The New School 13-3297197 Part I Types of Property (c) (b) (d) (a) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g Art—Works of art . . . Χ 85,000 Selling cost Art—Historical treasures 2 3 Art—Fractional interests Books and publications 78,675 Selling cost Clothing and household 5 Χ goods Cars and other vehicles . . 6 Boats and planes 7 8 Intellectual property . . . 1,184,655 Selling cost 21 9 Securities—Publicly traded . Χ Securities—Closely held stock . 10 Securities—Partnership, LLC, or trust interests Securities—Miscellaneous . . 12 **Oualified** conservation contribution—Historic structures Qualified conservation contribution-Other . . Real estate—Residential . 15 Real estate—Commercial . . 16 Real estate—Other . . . 17 18 Collectibles 19 Food inventory . . . 20 Drugs and medical supplies . 21 Taxidermy 22 Historical artifacts Scientific specimens . . 23 24 Archeological artifacts . . . **25** Other ▶ (Χ 250,050 Selling cost 14 boxes of estimated 20,000 square feet of high quality leather hides and skins) 26 Other ► (_ 27 Other ► (-28 Other ▶ (29 Number of Forms 8283 received by the organization during the tax year for contributions 29 4 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt 30a No **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 Yes 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a No **b** If "Yes," describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

Schedule M (Form 990) (2018)

Part II Supplemental Information.

Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
	THE ORGANIZATION IS REPORTING THE NUMBER OF CONTRIBUTIONS IN SCHEDULE M, PART I, COLUMN (B).

Schedule M (Form 990) (2018)

Additional Data Return to Form

Software ID: 18007697 **Software Version:** 2018v3.1

SCHEDULE O
Supplemental Info
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ObjectId: 20202196
SUPPLEMENTAL ObjectId: 20202196
SCHEDULE R
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